

MARLBOROUGH, N H



2021

ANNUAL REPORT

TOWN OF MARLBOROUGH

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**TOWN OF MARLBOROUGH
ANNUAL REPORT
Background Information**

Township chartered in 1752 by the Masonic Proprietors' agent as
" Monadnock No. 5". Lots were drawn in 1762, and were first
settled two years later. The Town was incorporated in 1776.

Population 2079; Households 930
Location: Latitude 42 52' North, Longitude 72 12' West
Elevation above sea level: 730 feet
Area of Land: 20.5 square miles Water: 0.2 square miles

POLITICAL REPRESENTATIVES

United States Senators

Honorable Margaret Wood Hassan

324 Hart Senate Office Building
Washington DC 20510
Phone: 202-224-3324

1589 Elm Street, Third Floor
Manchester, NH 03101
Phone: 603-622-2204

Honorable Jeanne Shaheen

506 Hart Senate Office Building
Washington DC 20510
Phone: 202-224-2841

12 Gilbo Avenue, Suite C
Keene, NH 03431
Phone: 603-358-6604

Governor Chris Sununu

Office of the Governor
State House, 107 North Main Street
Concord, NH 03301
Phone: 603-271-2121

Executive Council, District 2 : Councilor Cinde Warmington

PO Box 2133
Concord, NH 03301
Phone: 603-271-3632
Cinde.Warmington@nh.gov

United States Congresswoman-2nd NH District

Honorable Ann Kuster

320 Cannon House Office Building
Washington, DC 20515
Phone: 202-225-5206

18 North Main Street, Fourth Floor
Concord, NH 03301
Phone: 603-226-1002

State Senator, District 10 : Senator Jay Kahn

Legislative Office Building, Room 102-A 33 North State Street
Concord, NH 03301
Office Phone: 603-271-3092
Jay.Kahn@leg.state.nh.us

State Representatives for Marlborough

Lucius Parshall - District 10

81 Stone Pond Road
Marlborough, NH 03455
Phone: 603-876-3696

Jennifer M. Rhodes - District 15

PO Box 615
Winchester, NH 03470-0615
Phone: 603-762-8069

BOARD OF SELECTMEN'S FOREWORD

The Selectmen's commitment to making needed improvements to the Town's infrastructure continued in 2021. Many projects were long-term undertakings that began in 2020 and were funded by state and/or federal grants and low interest loans. We expect many of our future projects will be multi-year endeavors as well.

- The water line improvement project that consisted of additional water mains on Water Street, Granite Street and Jewett Street, as well as a water main river crossing using horizontal direction drilling under the Minnewawa was completed in September of 2021. The extensive upgrades to Jewett Street included new water main, drainage culverts and paving. The project came in under budget which allowed the water department to replace the lines on Woodland Court ahead of schedule and to have the design engineering completed for McKinley Circle. In order to take advantage of the low interest rates, the Selectmen were able to refinance the Water Well Bond which will produce interest savings over the life of the loan.
- The broadband project that was approved at the 2021 Town Meeting is underway and is bringing fiber internet to all homes and businesses in Marlborough. The system has been built, the splicing phase is complete and now the system is in the testing phase, with some homes being connected at this time. Updates to the project's progress can be found on the Town website. The project is scheduled to be completed by the Summer of 2022.
- The stormwater infrastructure planning and evaluation project for the Church and School Street areas is well underway. The engineering firm of Gale Associates from Bedford NH is scheduled to complete their work this spring. This phase of the project was funded by a 100% principal forgiveness loan through NHDES. When completed, Gale will recommend the best options for the construction of a stormwater system to alleviate the flooding residents in that area have dealt with for many years. This year was particularly devastating because of the two rain events that occurred in July which affected many towns in Cheshire County and prompted two federal disaster declarations. In Marlborough, damage to town roads was in excess of \$70,000 and we are currently submitting the required reports to FEMA for reimbursement.
- The fact that many of these projects have required little or no taxpayer funding is due to the work of Ellen Smith, our Town Administrator, who searched out and applied for the funds and coordinated the work with the able assistance of the DPW and the Water Department.
- The Frost Free Library expansion project was delayed due to the discovery that the new west side addition would have been just six feet from the underground stormwater infrastructure that runs along Route 124. The Selectmen made the determination that the addition would need to be built on the east side to reduce the risk of damage to this Town infrastructure. The timeline is to bid the project in late spring and break ground in the fall.
- 2021 was Zach Byam's first full year as Chief of the Marlborough Police Department and the first time in a long time that we have had the full complement of police officers on duty. Working with Zach and his staff has been a real pleasure!
- 2021 was a revaluation year. The Selectmen have been concerned that the Town has not received the full and fair value of the physical assets of various utilities in Town, so we hired George E. Sansoucy, P.E., LLC, an expert in utility valuation. His work has resulted in approximately \$2.7 million of increased utility valuations this year.

Finally, we would like to thank our employees and volunteers who have managed to carry on with the Town's business in the face of the second year of the Pandemic.

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN: Chairman: Gina Paight '22
Municipal Property Committee Jane Pitt '23
Water/Sewer Commissioners Earl Nelson '24

TOWN ADMINISTRATOR: Ellen Smith

EXECUTIVE ASSISTANT: David Graham

TOWN CLERK-TAX COLLECTOR: Ellen Orkins '23

DEPUTY TOWN CLERK-TAX COLLECTOR: Michelle Talbot

TOWN TREASURER: Emily Mousette '24
DEPUTY TREASURER: Barbara Johnson

MODERATOR: Michael Briggs '22
DEPUTY MODERATOR: David Fairfield '22

DIRECTOR OF PUBLIC WORKS: Craig Cashman
HIGHWAY DEPARTMENT EMPLOYEES: Matthew Patnode
 Robert Choquette
 Harry Patnode
 Logan Patnode

TRUSTEES OF TRUST FUNDS: Chairman: Michael Keating '24
 Jeffrey Miller '23
 Kate Fuller '22

CEMETERY TRUSTEES: Chairman: Rianne Hartwell '22
 Jake Iselin '23
 Nancy Belluscio '24

WATER-SEWER OPERATOR: Justin Frazier

RECYCLING/TRANSFER CTR. EMPLOYEES:
 Manager: David Aiken
 Mike Skiffington
 Christopher Batchelder
 Danni Lowell

EMERGENCY MANAGEMENT DIRECTOR: Earl Nelson '24
DEPUTY: Cliff Warne

SEXTON: David Fairfield

WELFARE ADMINISTRATOR: Carrie Traffic
DEPUTY: Selectmen

HEALTH OFFICER: Michael Wilber

AUDITOR: Vachon, Clukay & Co., PC

PLANNING BOARD: Chairman: Craig Livingston '22
 David Weller '22
 Casper Bemis '23
 Edward Goodrich, Jr. '23
 Earl Nelson '24
 Kathy Oliver

ZONING BOARD: Chairman: Gene McDonald '24
 Kim Wilcox '22
 Keith Clouatre '22
 Andre Jaeger '23
 Joshua Leduc '24
 Alternate: Kathy Oliver
 Clerk:

RECREATION COMMITTEE:
 Chairman: Peter Switzer
 Hamilton Richardson
 Jeffrey Castor

POLICE CHIEF: Zachary Byam
POLICE OFFICERS: Officer Stephen Nickerson
 Officer Jovanni Geha
 Donna Potter

INSPECTORS: Building: Michael Wilber
 Electrical: Hamilton Richardson
 Plumbing: Kent Breen

HERITAGE COMMISSION:
 Chairman: Richard Butler
 Jane Pitt '23
 Frederick Mead

TOWN OFFICERS/EMPLOYEES

FIRE CHIEF:	John Manning	FROST FREE LIBRARY TRUSTEES:	
DEPUTY FIRE CHIEF:	Matthew Patnode	Chair:	Ed Moura '24 Merri J. Rayno '23 Gilda Goodrich '22 Rufus S. Frost V Rev. Robert K. Sweet, Jr.
FIRE WARDS:	Matthew Patnode '22 Robert Thomas '22 John Manning '23 William Coutts '24 Michael Goodwin '24	Honorary: Clergy: Board of Selectmen:	Gina Paight '22 Jane Pitt '23 Earl Nelson '24
FOREST FIRE WARDEN:	Michael Goodwin	FROST FREE LIBRARY STAFF:	
DEPUTY FOREST FIRE WARDENS:	John Manning Matthew Patnode Robert Thomas William Coutts	Director Assistant Assistant Assistant Assistant	Kristin Readell Jane Richards-Jones Nicole Demarest Rhannon Lee Jaiden Blanchard
CONSERVATION COMMISSION:		SUPERVISORS OF THE CHECKLIST:	
Chairman:	Ira Gavrinn '22 Marge Shepardson '22 Trent Boehmler '24 Ted Mead '24		Robert Leahy '26 Lizabeth McLaughlin '24 David Chase '22
JOINT LOSS MANAGEMENT COMMITTEE:	Ellen Smith Ellen Orkins Craig Cashman Kristin Readell David Aiken Zach Byam	ADVISORY BUDGET COMMITTEE:	Jeffrey Miller '23 Glenn Parker '24
ELECTRIC AGGREGATION COMMITTEE:	Marge Shepardson Jeannie Butler Chana Robbins Jerry Burns Ted Mead	NATURAL RESOURCES ADVISORY COMMITTEE OF THE SOUTHWEST REGION PLANNING COMMISSION:	Marge Shepardson
		MONADNOCK ADVISORY COMMISSION:	Dan Rogalski Terry Mauger

GENERAL INFORMATION

TOWN OFFICE & POLICE STATION

236 Main Street
PO Box 487
Marlborough, NH 03455
www.marlboroughnh.org

TOWN CLERK/TAX COLLECTOR: 603-876-4529

	<u>BUSINESS HOURS</u>	<u>WALK-IN HOURS</u>
Monday	9:00 am - 6:30 pm	12:00 pm – 6:00 pm
Tues & Thurs.	9:00 am - 4:30 pm	12:00 pm – 4:00 pm
Wednesday	9:00 am -12:00 pm	
Friday	9:00 am - 2:00 pm	10:00 am – 1:00 pm

E-MAIL: townclerk@marlboroughnh.org

SELECTMEN'S OFFICE: 603-876-3751

	<u>BUSINESS HOURS</u>	<u>WALK-IN HOURS</u>
Monday	9:00 am - 4:30 pm	12:00 pm – 4:00 pm
Tues & Thurs.	9:00 am - 4:30 pm	12:00 pm – 4:00 pm
Wednesday	9:00 am -12:00 pm	
Friday	9:00 am - 2:00 pm	10:00 am – 1:00 pm

E-MAIL: selectmen@marlboroughnh.org

POLICE DEPARTMENT: For an emergency DIAL 911

603-876-3311 for routine business
603-355-2000 Cheshire County Dispatch 24 hours

HIGHWAY DEPARTMENT: 603-876-4401

132 Jaffrey Road
PO Box 487
Marlborough, NH 03455

FIRE DEPARTMENT: For an emergency DIAL 911

149 Main Street
PO Box 487
Marlborough, NH 03455

The Fire Company meets 1st Thursday of the month

RECYCLING/TRANSFER STATION: 603-876-4795

158 Roxbury Road
PO Box 487
Marlborough, NH 03455

Wednesday	3:00 pm - 7:00 pm
Friday	8:00 am - 1:00 pm
Saturday	8:00 am - 3:00 pm

For information on Hazardous Waste Collection please visit
<https://ci.keene.nh.us/public-works/household-hazardous-waste-schedule>

FROST FREE LIBRARY: 603-876-4479

28 Jaffrey Road
PO Box 457
Marlborough, NH 03455

Tues & Wed	2:00 pm - 8:00 pm
Thurs & Friday	10:00 am - 5:00 pm
Saturday	10:00 am - 1:00 pm

The Frost Free Library Board of Trustees meets the 1st Thursday of the month at 5:30 pm.

WELFARE OFFICE: 603-876-3751 welfareadmin@marlboroughnh.org

GENERAL INFORMATION (continued)

Planning Board and Zoning Board

Meet 3rd Wednesday of month

Recreation Committee

Contact Chairman Peter Switzer 876-4549

Heritage Commission

Contact Chairman Richard Butler 876-3980

Conservation Commission

Contact Chairman Ira Gavrin 876-9318

Supervisor of the Checklist

Contact Town Clerk's Office 876-4529

Cemetery Trustees

Contact Rianne Hartwell 831-2386

Health Officer

Contact Michael Wilber 209-3053

Building, Electrical & Plumbing Permits

Contact Selectmen's Office 876-3751

Building Inspector Michael Wilber 209-3053

Electrical Inspector Hamilton Richardson 876-3470

Plumbing Inspector Kent Breen 313-9529

HOLIDAY SCHEDULE APRIL 2022 – MARCH 2023

The Town follows the State of New Hampshire Holiday Schedule
Town Offices will be **closed** on the following dates:

Memorial Day	Monday, May 30, 2022
Independence Day	Monday, July 4, 2022
Labor Day	Monday, September 5, 2022
Columbus Day	Monday, October 10, 2022
Veterans' Day	Friday, November 11, 2022
Thanksgiving Day	Thursday, November 24, 2022
Day after Thanksgiving	Friday, November 25, 2022
Christmas Day	Monday, December 26, 2022
New Year's Day	Monday, January 2, 2023
Martin Luther King Jr Day	Monday, January 16, 2023
President's Day	Monday, February 20, 2023

2022 TOWN WARRANT

The inhabitants of the Town of Marlborough in the County of Cheshire in the State of New Hampshire qualified to vote in Town affairs are hereby notified that the Annual Town Meeting will be held as follows:

First Session of Annual Meeting (Official Ballot Voting)

Date: Tuesday, March 8, 2022

Time: 1:00 pm – 9:00 pm

Second Session of Annual Meeting (Transactions of All Other Business)

Date: Tuesday, March 8, 2022

Time: 7:00 pm

Location: Marlborough School, 41 Fitch Court

Article 01 Ballot necessary Town Officers

To choose by ballot all necessary Town Officers for the ensuing year.

Article 02 Zoning Amendments

To vote by ballot on the zoning amendments proposed by the Planning Board.

Article 03 Highway Dump/Plow Lease/Purchase

To see if the Town will vote to authorize the selectmen to enter into a long-term lease/purchase agreement in the amount of \$180,150 payable over a term of 5 annual payments for the purchase of a Dump/Plow Truck, and to raise and appropriate the sum of Forty Thousand Dollars (\$40,000) for the first year's payment for that purpose. Recommended by the Board of Selectmen. (3/5 ballot vote required)

Article 04 Operating Budget

To see if the Town will vote to raise and appropriate the sum of Two Million Four Hundred Forty Three Thousand One Hundred Eleven Dollars (\$2,443,111) for general municipal operations. This article does not include the

appropriations contained in special or individual articles addressed separately. Recommended by the Board of Selectmen. (Majority vote required)

Article 05 Police Cruiser Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to be added to the Police Cruiser Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Article 06 Fire Equipment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be added to the Fire Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Article 07 Highway Equipment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be added to the Highway Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Article 08 Road Maintenance CRF

To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added to the Road Maintenance Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Article 09 Reassessment CRF

To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) to be added to the Town Reassessment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Article 10 Stormwater Infrastructure Engineering

To see if the Town will vote to raise and appropriate the sum of Seventy Five Thousand Dollars (\$75,000) (gross appropriation) for the purpose of stormwater infrastructure engineering, to authorize the issuance of not more than Seventy Five Thousand Dollars (\$75,000) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33); and, further, to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the conditions and the rate of interest thereon; and, to further authorize the Selectmen to offset a portion of said appropriation by applying for Clean Water State Revolving Funds (CWSRF) it being understood that repayment of the loan funds may include up to 100% principal forgiveness in the amount up to \$75,000. Recommended by the Board of Selectmen. (Requires a 3/5 ballot vote)

Article 11 Monadnock Family Services

To see if the Town will vote to raise and appropriate the sum of Two Thousand Six Hundred Twenty Dollars (\$2,620) for the purpose of funding Monadnock Family Services. Recommended by the Board of Selectmen. (Majority vote required)

Article 12 Southwestern Community Services

To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Twenty-Five Dollars (\$2,525) for the purpose of funding Southwestern Community Services. Recommended by the Board of Selectmen. (Majority vote required)

Article 13 The Community Kitchen

To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Dollars (\$2,500) for the purpose of funding The Community Kitchen in the spirit of continuous memory of Delores Byron. Recommended by the Board of Selectmen. (Majority vote required)

Article 14 Home Healthcare Hospice & Community Services

To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) for the purpose of funding Home Healthcare Hospice & Community Services said funds to be designated to Age in Motion and Friendly Meals for Marlborough residents with the remainder for use at the discretion of Home Healthcare Hospice & Community Services for Marlborough residents. Recommended by the Board of Selectmen. (Majority vote required)

Article 15 Establish Municipal Facilities ETF

To see if the Town will vote to establish a Municipal Facilities Expendable Trust Fund per RSA 31:19-a, for the maintenance and upkeep of Town buildings and to raise and appropriate Thirty Thousand Dollars (\$30,000) to put in the fund, with this amount to come from taxation; further to name the Board of Selectmen as agents to expend from said fund. Recommended by the Board of Selectmen. (Majority vote required)

Article 16 Community Power

To see if the Town will vote to adopt the Marlborough Community Power Plan, which authorizes the Board of Selectmen to develop and implement Marlborough Community Power as described therein. Recommended by the Board of Selectmen (Majority vote required)

Article 17 Omer Dumont Fire Department Trust Fund

To see if the Town will vote to raise and appropriate the sum of Thirty One Thousand Five Hundred Dollars (\$31,500) from the Omer Dumont Fire Department Trust Fund, for the purpose of purchasing a fire truck. The Trust Fund stipulates that the funds can be used for this purpose upon recommendation of the Fire Wards and Town Meeting vote. This special article is a special warrant article per RSA 32:3 VI (d) and RSA 32:7 V. The Fire Wards and the Board of Selectmen recommend this appropriation. (Majority vote required).

Article 18 To Hear Reports

To hear reports of Town Agents, Auditors, and Committees.

Article 19 To Transact Other Business

To transact any other business that may legally come before this meeting, or take any action thereon.

INSTRUCTIONS TO VOTERS:

To Vote: To vote for an individual candidate, make a cross (X) in the square box opposite the name of that candidate.

To Vote by Write-In: – If you wish to vote for a candidate whose name does not appear on the ballot for a particular office, write the name on the blank write-in line provided for that office and make a cross (X) in the square box opposite the name of that candidate.

**Selectman for Three Years
Vote for One**

Gina Paight.....☐

.....☐

**Cemetery Trustee for Three Years
Vote for One**

.....☐

**Library Trustee for Three Years
Vote for One**

Gilda L. Goodrich.....☐

.....☐

**Trustee of Trust Funds for Three Years
Vote for One**

Kate Fuller.....☐

.....☐

**Advisory Budget Committee Member
for Three Years
Vote for One**

.....☐

**Moderator for 2 Years
Vote for One**

Michael Briggs.....☐

.....☐

**Fire Ward for Three Years
Vote for Two**

Matthew L. Patnode.....☐

Robert Thomas.....☐

.....☐

.....☐

**Supervisor of the Checklist for 6 Years
Vote for One**

Donald E. Lang..... ☐

..... ☐

PROPOSED 2022 TOWN ORDINANCE AMENDMENTS

A VOTER WHO WISHES TO VOTE “YES” WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD “YES” FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE “NO” WILL PLACE AN (X) IN THE SQUARE IDENTIFIED WITH THE WORD “NO” FOLLOWING THE QUESTION. IF NO (X) IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

- 1. Are you in favor of Amendment #1** as proposed by the Planning Board to delete in its entirety, Section 9.6 “TRAVEL TRAILER, PICK-UP COACH, MOTOR HOME, OR CAMPER TRAILER USED AS A TEMPORARY RESIDENCE” and replace it with the following: “CAMPING OUTSIDE A CAMPGROUND”;

A: PURPOSE

To allow reasonable use of any travel trailer, pick-up coach, motor home, or camper trailer on private property in the context of the community values stated in the Master Plan, providing for the protection of the natural, historic and scenic environment.

This ordinance takes particular care to safeguard the quality of all groundwater and surface waters in the Town of Marlborough. Travel trailers, pick-up coaches, motor homes, or camper trailers cannot be used as permanent dwellings or used to establish

residency, except as provided in paragraph 2 below.

B: PERMITTED USES

1. Temporary camping by the property owner, family, and friends on an individual’s private land is permitted in any zoning district upon application for and the issuance of a required permit by the Board of Selectmen.

Any such permit shall be restricted to a specific travel trailer, pick-up coach, motor home, or camper trailer and not to an occupant for a term of not more than thirty (30) days. At least sixty (60) days must elapse between the issuance of the first permit and the granting of a second thirty- (30) day permit. No more than two (2) permits may be granted in any one calendar year.

To apply, please use the application which can be obtained through the Board of Selectmen’s Office.

2. A travel trailer, pick-up coach, motor home, or camper trailer may be used as a temporary dwelling on the building lot during the construction of a permanent dwelling. Before such use, permission shall be obtained from the Board of Selectmen, who shall ensure that adequate sanitary facilities exist on the site and that all permits required to build have been issued. Permission for use of such a temporary dwelling shall be limited to a period of one year. Extensions may be granted only by the Board of Selectmen.

Explanation: The proposed zoning amendment set forth above, clarifies the use of travel trailers, pick-up coaches, motor homes, or camper trailers used as a temporary residence and allows for such vehicles to be used as a temporary residence on a building lot during the construction of a permanent residence.

The Planning Board recommends the passage of this amendment.

YES ☐

NO ☐

2. **Are you in favor of Amendment #2** as proposed by the Planning Board to delete the provisions of Subsection 6.3 of Section 6 (“**USE REGULATIONS**”) and replace them with the following provisions;

6.3 The Flood Plain District is herein established as an overlay district. The underlying permitted uses are allowed in accordance with the following additional provisions.

- a. The placement of manufactured homes is prohibited except in existing manufactured home parks.
- b. In the floodway, designated on the Flood Insurance Rate Map, encroachments, including fill, new construction, substantial improvement to existing structures, and other developments are prohibited unless certification by a registered professional engineer is provided by the applicant demonstrating that such encroachment shall not result in any increase in flood levels during the occurrence of the base flood.

Explanation: *The provisions of the proposed zoning amendment as set forth above are required for communities that participate in the National Flood Insurance Program.*

The Planning Board recommends the passage of this amendment.

YES ☐

NO ☐

3. **Are you in favor of Amendment #3** as proposed by the Planning Board, by deleting in its entirety the provisions of Section 14 (“**FLOOD PLAIN DISTRICT REGULATIONS**”) and replacing them with the following provisions:

Certain areas of the Town of Marlborough, New Hampshire are subject to periodic flooding, causing serious damages to properties within these areas. Relief is available in the form of flood insurance as authorized by the National Flood Insurance Act of 1968. Therefore, the Town of Marlborough, New Hampshire has chosen to become a participating community in the National Flood Insurance Program and agrees to comply with the requirements of the National Flood Insurance Act of 1968 (P.L. 90-488, as amended) as detailed in this Floodplain Management Ordinance.

The following regulations shall apply to all lands designated as special flood hazard areas by the Federal Emergency Management Agency in its **Flood Insurance Study for Cheshire County, N.H.** dated May 23, 2006, or as amended, together with the associated **Flood Insurance Rate Maps**, dated **May 23, 2006**, or as amended, that are declared to be a part of this Ordinance.

ITEM I. Definition of Terms:

1. **Base flood** means the flood having a one percent chance of being equaled or exceeded in any given year.

2. **Base Flood Elevation (BFE)** means the elevation of the base (one-percent annual chance) flood referenced to a specified vertical datum (National Geodetic Vertical Datum of 1929 or North American Vertical Datum of 1988).

3. **Basement** means any area of the building having its floor subgrade (below ground level) on all sides.

4. **Building** see **Structure** - defined for this section only for flood management purposes.

5. **Development** means any man-made change to improved or unimproved real estate, including but not limited to buildings or other structures, mining, dredging, filling, grading, paving, excavation or drilling operations, or storage of equipment or materials.

6. Flood or Flooding means a general and temporary condition of partial or complete inundation of normally dry land areas from the overflow of inland waters and/or the unusual and rapid accumulation or runoff of surface waters from any source.

7. Flood Damage-Resistant Materials means any building product (material, component, or system) capable of withstanding direct and prolonged contact with floodwaters without sustaining significant damage. See FEMA “Technical Bulletin 2, Flood Damage-Resistant Materials Requirements.”

8. Flood Insurance Rate Map (FIRM) means the official map incorporated with this ordinance, on which FEMA has delineated both the special hazard areas and the risk premium zones applicable to the Town of Marlborough.

9. Flood Insurance Study (FIS) means an examination, evaluation and determination of flood hazards and, if appropriate, corresponding water surface elevations, or an examination, evaluation, and determination of mudslide (i.e. mudflow) and/or flood-related erosion hazards.

10. Flood Opening means an opening in a foundation or enclosure wall that allows automatic entry and exit of floodwaters. See FEMA “Technical Bulletin 1, Openings in Foundation Walls and Walls of Enclosures.

11. Flood plain or Flood-prone area means any land area susceptible to being inundated by water from any source (see definition of **flooding**).

12. Floodproofing means any combination of structural and nonstructural additions, changes, or adjustments to structures that reduce or eliminate flood damage to real estate or improved real property, water and sanitary facilities, structures, and their contents.

13. Floodway - means the channel of a river or other watercourse and

the adjacent land areas that must be reserved in order to discharge the base flood without cumulatively increasing the water surface elevation more than a designated height.

14. Highest adjacent grade means the highest natural elevation of the ground surface prior to construction, and next to the proposed walls of a structure.

15. Historic Structure means any structure that is:

- a. Listed individually in the National Register of Historic Places (a listing maintained by the Department of Interior) or preliminarily determined by the Secretary of the Interior as meeting the requirements for individual listing on the National Register;
- b. Certified or preliminarily determined by the Secretary of the Interior as contributing to the historical significance of a registered historic district or a district preliminarily determined by the Secretary to qualify as a registered historic district;
- c. Individually listed on a state inventory of historic places in states with historic preservation programs which have been approved by the Secretary of the Interior; or
- d. Individually listed on a local inventory of historic places in communities with historic preservation programs that have been certified either:
 - (i) by an approved state program as determined by the Secretary of the Interior, or
 - (ii) directly by the Secretary of the Interior in states without approved programs.

16. Lowest Floor means the lowest floor of the lowest enclosed area (including basement). An unfinished or flood-resistant enclosure, usable solely for parking of vehicles, building access, or storage in an area other than a basement area is not considered a building's lowest floor; Provided that such enclosure is not built so as to render the structure in

violation of the applicable non-elevation design requirements of this ordinance.

17. Mean sea level means, for purposes of the **National Flood Insurance Program, the North American Vertical Datum (NAVD)** of 1988, or other datum, to which base flood elevations shown on the Town's **Flood Insurance Rate Map** are referenced.

18. Manufactured home means a structure, transportable in one or more sections, which are built on a permanent chassis and are designed for use with or without a permanent foundation when attached to the required utilities. For floodplain management purposes the term “manufactured home” includes park trailers, travel trailers, and other similar vehicles placed on site for greater than 180 consecutive days. This includes manufactured homes located in a manufactured home park or subdivision.

19. Manufactured home park or subdivision means a parcel (or contiguous parcels) of land divided into two or more manufactured home lots for rent or sale.

20. New Construction means, for the purposes of determining insurance rates, structures for which the “start of construction” commenced on or after the effective date of an initial FIRM or after December 31, 1074, whichever is later, and includes any subsequent improvements to such structures. For floodplain management purposes, new construction means structures for which the start of construction commenced on or after the effective date of a floodplain management regulation adopted by a community and includes any subsequent improvements to such structures.

21. Recreational vehicle for flood management purposes means a vehicle which is (i) built on a single chassis; (ii) 400 square feet or less when measured at the largest horizontal projection; (iii) designed to be self-propelled or permanently towable by a light-duty truck; and (iv) designed primarily not for use as a permanent dwelling, but as

temporary living quarters for recreational, camping, travel, or seasonal use.

22. Riverine means relating to, formed by, or resembling a river (including tributaries), stream, brook, etc.

23. Special flood hazard area is the land in the flood plain within the Town of Marlborough subject to a 1 percent or greater chance of flooding in any given year. The area is designated as Zones A and AE on the Flood Insurance Rate Map.

24. Structure means, for floodplain management purposes, a walled and roofed building, including a gas or liquid storage tank that is principally above ground, as well as a manufactured home. (**Note:** This definition is only appropriate for this section and differs from that in **Section 2.56.**)

25. Start of construction includes substantial improvement, and means the date the building permit was issued, provided the actual start of construction, repair, reconstruction, rehabilitation, addition placement, or other improvement was within 180 days of the permit date. The actual start means either the first placement of permanent construction of a structure on a site, such as the pouring of slab or footings, the installation of piles, the construction of columns, or any work beyond the state of excavation; or the placement of a manufactured home on a foundation. Permanent construction does not include land preparation, such as clearing, grading, and filling; nor does it include the installation of streets and/or walkways; nor does it include excavation for a basement, footings, piers, or foundations or the erection of temporary forms; nor does it include the installation on the property of accessory buildings, such as garages or sheds not occupied as dwelling units or not part of the main structure.

26. Substantial Damage means damage of any origin sustained by a structure whereby the cost of restoring the structure to its before damaged condition would equal or exceed 50 percent of the market value of the structure before the damage occurred.

27. Substantial Improvement means any reconstruction, rehabilitation, addition, or other improvement of a structure, the cost of which equals or exceeds 50 percent of the market value of the structure before the “start of construction” of the improvement. This term includes structures that have incurred “substantial damage,” regardless of the actual repair work performed. The term does not, however, include either:

- a. Any project for improvement of a structure to correct existing violations of state or local health, sanitary, or safety code specifications which have been identified by the local code enforcement official and which are the minimum necessary to assure safe living conditions; or
- b. Any alteration of a “historic structure,” provided that the alteration will not preclude the structure's continued designation as a “historic structure.”

28. Violation means the failure of a structure or other development to be fully compliant with the community's flood plain management regulations.

29. Water surface elevation means the height, in relation to the North American Vertical Datum, (NAVD) of 1988, (or other datum, where specified) of floods of various magnitudes and frequencies in the flood plains of coastal or riverine areas.

ITEM II. All proposed development in any special flood hazard areas shall require a permit.

ITEM III. The building inspector shall review all permit applications for proposed development located within a special flood hazard area to determine whether the development will be reasonably safe from flooding. All development within a special flood hazard area shall: (1) be

designed (or modified) and adequately anchored to prevent flotation, collapse, or lateral movement of the structure resulting from hydrodynamic and hydrostatic loads, including the effects of buoyancy, (2) be constructed with flood damage-resistant materials, (3) be constructed by methods and practices that minimize flood damages, and (4) be constructed with electrical, heating, ventilation, plumbing, and air conditioning equipment and other service facilities that are designed and/or located at least one foot above base flood elevation as to prevent water from entering or accumulating within the components during conditions of flooding.

ITEM IV. Where new and replacement water and sewer systems (including on-site systems) are proposed in special flood hazard areas the applicant shall provide the Building Inspector with the assurance that new and replacement sanitary sewage systems will be designed to minimize or eliminate infiltration of floodwaters into the systems and discharges from the systems into floodwaters, and on-site waste disposal systems will be located to avoid impairment to them or contamination from them during periods of flooding. **NOTE: Unless sewer systems previously existed, public sewer and water "hook-ups" are not permitted in any wetlands and/or flood plain areas per Town contract with Keene Sewer Treatment Facility and the Environmental Protection Agency.**

ITEM V. For all new or substantially improved structures located in Zones A or AE, the applicant shall furnish the following information to the Building Inspector:

- a. the as-built elevation (in relation to mean sea level) of the lowest floor (including basement) and include whether or not such structures contain a basement.
- b. if the structure has been floodproofed, the as-built elevation (in relation to mean sea level) to which the structure was floodproofed.
- c. any certification of floodproofing.

ITEM VI. The building inspector shall review proposed developments to assure that all necessary permits have been received from those governmental agencies from which approval is required by Federal or State law, including Section 404 of the Federal Water Pollution Control Act Amendments of 1972, 33 U.S.C. 1334. It shall be the responsibility of the applicant to certify these assurances to the building inspector.

ITEM VII. In riverine situations, prior to the alteration or relocations of a watercourse, the applicant for such authorization shall notify the Wetlands Bureau of the New Hampshire Department of Environmental Services and submit copies of such notification to the building inspector (See RSA 482-A:3). Further, the applicant shall be required to submit copies of said notification to those adjacent communities as determined by the building inspector.

If within an altered or a relocated portion of any watercourse, certification provided by a registered professional engineer assuring that the flood-carrying capacity of the watercourse can and will be maintained shall be submitted by the applicant to the building inspector.

Along watercourses that have a designated Regulatory Floodway, no encroachments including fill, new construction, substantial improvements, and other development are allowed within the designated Regulatory Floodway which would result in any increase in flood levels within the Town during the base flood discharge.

If within Zone A; the building inspector shall obtain, review, and reasonably utilize any floodway data available from a Federal, State, or other source as criteria for requiring that any developments comply with the floodway requirements of this Section.

ITEM VIII.

1. Within special flood hazard areas, the building inspector shall determine the base flood elevation in the following order of precedence according to the data available:

- a. Within **Zone AE** refer to the elevation provided in the Flood Insurance Study and accompanying **FIRM**.

b. Within Zone A, any development proposals submitted to the Town shall be obtained, reviewed, and examined by the building inspector who, in turn, shall utilize any base flood elevation data from federal, state, or other sources for this purpose (example, subdivisions approvals, State approvals, etc.).

- i. Where a base flood elevation is not available or not known, the base flood elevation shall be determined to be at least 2 feet above the highest adjacent grade.

2. The building inspector's base flood elevation determination will be used as criteria for requiring within **Zones A and AE** that:

a. all new construction and substantial improvements of residential structures have the lowest floor (including basement) elevated at least 1 foot above the base flood elevation:

b. all new construction and substantial improvements of nonresidential structures have the lowest floor (including basement) elevated at least 1 foot above the base flood elevation; or together with attendant utility and sanitary facilities, shall:

- i. be floodproofed at least 1 foot above the base flood elevation so that below this elevation the structure is watertight with walls substantially impermeable to the passage of water;

- ii. have structural components capable of resisting hydrostatic and hydrodynamic loads and the effects of buoyancy; and

- iii. be certified by a registered professional engineer or architect that the design and methods of construction are in accordance with accepted standards of practice for meeting the provisions of this Section.

c. all manufactured homes to be placed or substantially improved within special flood hazard areas in existing manufactured home parks shall be elevated on a permanent foundation such that the lowest floor of the manufactured home is at least 1 foot above the base flood elevation and is securely anchored to resist flotation,

collapse, or lateral movement. Methods of anchoring may include but are not limited to, the use of over-the-top or frame ties to ground anchors. This requirement is in addition to applicable state and local anchoring requirements for resisting wind forces.

d. for all new construction and substantial improvements, fully enclosed areas below the lowest floor that are subject to flooding are permitted providing the enclosed areas meet the following requirements: (a) the enclosed area is unfinished or flood-resistant, useable solely for parking of vehicles, building access or storage; (b) the area is not a basement; (c) the area is designed to automatically equalize hydrostatic flood forces on exterior walls by allowing for the entry and exit of floodwaters. Designs for meeting this requirement must either be certified by a registered professional engineer or architect or must meet or exceed the following minimum criteria: A minimum of two flood openings having a total net area having not less than one square inch for every square inch for every square foot of enclosed area subject to flooding shall be provided. The bottom of all flood openings shall be no higher than one foot above grade. Flood openings may be equipped with screens, louvers, or other coverings or devices provided that they permit the automatic entry and exit of floodwaters.

e. All recreational vehicles placed on sites within **Zones A and AE** shall either (i) be on the site for fewer than 180 consecutive days, (ii) be fully licensed and ready for highway use, or (iii) meet all standards of “manufactured homes” as stated in Item VIII(2)(c).

ITEM VIV – VARIANCES AND APPEALS:

1. Any order, requirement, decision, or determination of the building inspector made under this ordinance may be appealed to the Zoning Board of Adjustment as set forth in RSA 676:5.

2. If the applicant, upon appeal, requests a variance as authorized by RSA 674:33, the applicant shall have the burden of showing in addition to the usual variance standards under state law that:

a. the variance will not result in increased flood heights, additional

threats to public safety, or extraordinary public expense.

b. if the requested variance is for activity within a designated regulatory floodway no increase in flood levels during the base flood discharge will result.

c. the variance is the minimum necessary, considering the flood hazard, to afford relief.

3. The Zoning Board of Adjustment shall notify the applicant in writing that:

a. the issuance of a variance to construct below the base flood elevation will result in increased premium rates for flood insurance up to amounts as high as \$25 for \$100 of insurance coverage; and

b. such construction below the base flood elevation increases risks to life and property.

Such notification shall be maintained with a record of all variance actions.

4. The community shall:

a. maintain a record of all variance actions, including the justification for their issuance, and

b. report such variances issued in its annual or biennial report submitted to FEMA’s Federal Insurance Administrator.

Explanation: *The provisions of the proposed zoning amendment as set forth above are required for communities that participate in the National Flood Insurance Program.*

The Planning Board recommends the passage of this amendment.

YES

☐

NO

☐

4. **Are you in favor of Amendment #4** as proposed by the Planning Board, to amend the Site Plan Review Regulations, by adding the following section;

The Planning Board recommends the passage of this amendment.

YES ☐

NO ☐

SECTION V: FLOODPLAIN REGULATIONS

For subdivisions and site plans that involve land designated as "Special Flood Hazard Areas" (SFHA) by the National Flood Insurance Program (NFIP):

A. The Planning Board shall review the proposed development to assure that all necessary permits have been received from those governmental agencies from which approval is required by Federal or State law, including Section 404 of the Federal Water Pollution Control Act Amendments of 1972, 33 U.S.C. 1334.

B. The Planning Board shall require that all proposals for development greater than 50 lots or 5 acres, whichever is the lesser, include Base Flood Elevation (BFE) data within such proposals (i.e. floodplain boundary and 100-year flood elevation).

C. The Planning Board shall require the applicant to submit sufficient evidence (construction drawings, grading, and land treatment plans) so as to allow a determination that:

(i) all such proposals are consistent with the need to minimize flood damage;

(ii) all public utilities and facilities, such as sewer, gas, electrical, and water systems are located and constructed to minimize or eliminate flood damage; and,

(iii) adequate drainage is provided so as to reduce exposure to flood hazard

Explanation: *The provisions of the proposed site plan review regulations as set forth above are required for communities that participate in the National Flood Insurance Program.*



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Proposed Appropriations for period ending 12/31/2022
(Recommended) (Not Recommended)					
General Government					
0000-0000	Collective Bargaining		\$0	\$0	\$0
4130-4139	Executive	04	\$127,867	\$140,443	\$161,811
4140-4149	Election, Registration, and Vital Statistics	04	\$82,267	\$85,182	\$99,466
4150-4151	Financial Administration	04	\$43,518	\$43,980	\$49,185
4152	Revaluation of Property	04	\$12,214	\$13,625	\$13,425
4153	Legal Expense	04	\$30,972	\$29,600	\$34,100
4155-4159	Personnel Administration		\$0	\$0	\$0
4191-4193	Planning and Zoning	04	\$4,427	\$4,780	\$7,810
4194	General Government Buildings	04	\$82,879	\$84,105	\$115,000
4195	Cemeteries	04	\$20,818	\$20,727	\$23,727
4196	Insurance	04	\$35,910	\$36,853	\$30,640
4197	Advertising and Regional Association	04	\$4,115	\$4,115	\$4,001
4199	Other General Government		\$0	\$0	\$0
General Government Subtotal			\$444,987	\$463,410	\$539,165
Public Safety					
4210-4214	Police	04	\$330,284	\$364,539	\$380,781
4215-4219	Ambulance	04	\$28,615	\$30,000	\$38,000
4220-4229	Fire	04	\$60,190	\$71,885	\$71,885
4240-4249	Building Inspection	04	\$8,587	\$12,881	\$11,537
4290-4298	Emergency Management	04	\$1,439	\$2,302	\$2,302
4299	Other (Including Communications)	04	\$26,058	\$26,058	\$26,709
Public Safety Subtotal			\$455,173	\$507,665	\$531,214
Airport/Aviation Center					
4301-4309	Airport Operations		\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0
Highways and Streets					
4311	Administration	04	\$219,807	\$215,083	\$222,249
4312	Highways and Streets	04	\$248,220	\$237,118	\$240,518
4313	Bridges		\$0	\$0	\$0
4316	Street Lighting	04	\$6,538	\$9,500	\$8,000
4319	Other		\$0	\$0	\$0
Highways and Streets Subtotal			\$474,565	\$461,701	\$470,767



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Proposed Appropriations for period ending 12/31/2022
(Recommended) (Not Recommended)					
Sanitation					
4321	Administration		\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0
4324	Solid Waste Disposal	04	\$156,092	\$158,818	\$171,823
4325	Solid Waste Cleanup		\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0
Sanitation Subtotal			\$156,092	\$158,818	\$171,823
Water Distribution and Treatment					
4331	Administration		\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0
4338-4339	Water Conservation and Other		\$0	\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0	\$0
Electric					
4351-4352	Administration and Generation		\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0
Electric Subtotal			\$0	\$0	\$0
Health					
4411	Administration		\$0	\$0	\$0
4414	Pest Control	04	\$130	\$325	\$325
4415-4419	Health Agencies, Hospitals, and Other	04	\$2,198	\$2,498	\$2,198
Health Subtotal			\$2,328	\$2,823	\$2,523
Welfare					
4441-4442	Administration and Direct Assistance	04	\$11,054	\$30,374	\$30,374
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$11,704	\$11,703	\$0
Welfare Subtotal			\$22,758	\$42,077	\$30,374
Culture and Recreation					
4520-4529	Parks and Recreation	04	\$10,920	\$17,735	\$16,682
4550-4559	Library	04	\$94,464	\$96,960	\$106,998
4583	Patriotic Purposes	04	\$0	\$1,500	\$1,500
4589	Other Culture and Recreation	04	\$2,002	\$3,175	\$3,000
Culture and Recreation Subtotal			\$107,386	\$119,370	\$128,180



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Proposed Appropriations for period ending 12/31/2022
(Recommended) (Not Recommended)					
Conservation and Development					
4611-4612	Administration and Purchasing of Natural Resources	04	\$3,399	\$2,628	\$2,640 \$0
4619	Other Conservation		\$0	\$0	\$0 \$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0 \$0
4651-4659	Economic Development		\$0	\$0	\$0 \$0
Conservation and Development Subtotal			\$3,399	\$2,628	\$2,640 \$0
Debt Service					
4711	Long Term Bonds and Notes - Principal	04	\$33,231	\$33,231	\$66,491 \$0
4721	Long Term Bonds and Notes - Interest	04	\$6,788	\$6,788	\$27,497 \$0
4723	Tax Anticipation Notes - Interest		\$0	\$0	\$0 \$0
4790-4799	Other Debt Service	04	\$30,878	\$30,878	\$30,878 \$0
Debt Service Subtotal			\$70,897	\$70,897	\$124,866 \$0
Capital Outlay					
4901	Land		\$0	\$0	\$0 \$0
4902	Machinery, Vehicles, and Equipment		\$0	\$0	\$0 \$0
4903	Buildings		\$0	\$1,000,000	\$0 \$0
4909	Improvements Other than Buildings		\$1,460,825	\$1,702,200	\$0 \$0
Capital Outlay Subtotal			\$1,460,825	\$2,702,200	\$0 \$0
Operating Transfers Out					
4912	To Special Revenue Fund		\$0	\$0	\$0 \$0
4913	To Capital Projects Fund		\$0	\$0	\$0 \$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0 \$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0 \$0
4914O	To Proprietary Fund - Other		\$0	\$0	\$0 \$0
4914S	To Proprietary Fund - Sewer	04	\$151,932	\$213,207	\$213,207 \$0
4914W	To Proprietary Fund - Water	04	\$178,457	\$228,352	\$228,352 \$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0 \$0
4919	To Fiduciary Funds		\$0	\$0	\$0 \$0
Operating Transfers Out Subtotal			\$330,389	\$441,559	\$441,559 \$0
Total Operating Budget Appropriations					\$2,443,111 \$0



Special Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)
4902	Machinery, Vehicles, and Equipment	03	\$40,000 \$0
<i>Purpose: Highway Dump/Plow Lease/Purchase</i>			
4902	Machinery, Vehicles, and Equipment	17	\$31,500 \$0
<i>Purpose: Omer Dumont Fire Department Trust Fund</i>			
4909	Improvements Other than Buildings	10	\$75,000 \$0
<i>Purpose: Stormwater Infrastructure Engineering</i>			
4915	To Capital Reserve Fund	05	\$15,000 \$0
<i>Purpose: Police Cruiser Capital Reserve</i>			
4915	To Capital Reserve Fund	06	\$50,000 \$0
<i>Purpose: Fire Equipment Capital Reserve</i>			
4915	To Capital Reserve Fund	07	\$20,000 \$0
<i>Purpose: Highway Equipment Capital Reserve</i>			
4915	To Capital Reserve Fund	08	\$10,000 \$0
<i>Purpose: Road Maintenance CRF</i>			
4915	To Capital Reserve Fund	09	\$5,000 \$0
<i>Purpose: Reassessment CRF</i>			
4916	To Expendable Trusts/Fiduciary Funds	15	\$30,000 \$0
<i>Purpose: Establish Municipal Facilities ETF</i>			
Total Proposed Special Articles			\$276,500 \$0

Individual Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2022 (Recommended) (Not Recommended)
4445-4449	Vendor Payments and Other	11	\$2,620 \$0
<i>Purpose: Monadnock Family Services</i>			
4445-4449	Vendor Payments and Other	12	\$2,525 \$0
<i>Purpose: Southwestern Community Services</i>			
4445-4449	Vendor Payments and Other	14	\$5,000 \$0
<i>Purpose: Home Healthcare Hospice & Community Services</i>			
4445-4449	Vendor Payments and Other	13	\$2,500 \$0
<i>Purpose: The Community Kitchen</i>			
Total Proposed Individual Articles			\$12,645 \$0



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2021	Estimated Revenues for period ending 12/31/2021	Estimated Revenues for period ending 12/31/2022
Taxes					
3120	Land Use Change Tax - General Fund	04	\$0	\$0	\$10,000
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax	04	\$11,448	\$8,986	\$17,500
3186	Payment in Lieu of Taxes	04	\$14,214	\$14,214	\$18,258
3187	Excavation Tax	04	\$722	\$722	\$722
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	04	\$45,628	\$67,154	\$45,614
9991	Inventory Penalties		\$0	\$0	\$0
Taxes Subtotal			\$72,012	\$91,076	\$92,094
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	04	\$570	\$540	\$570
3220	Motor Vehicle Permit Fees	04	\$431,405	\$423,645	\$431,405
3230	Building Permits	04	\$12,996	\$10,877	\$12,996
3290	Other Licenses, Permits, and Fees	04	\$4,227	\$4,356	\$4,227
3311-3319	From Federal Government		\$0	\$0	\$0
Licenses, Permits, and Fees Subtotal			\$449,198	\$439,418	\$449,198

State Sources

3351	Municipal Aid/Shared Revenues		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	04	\$157,101	\$108,442	\$157,100
3353	Highway Block Grant	04	\$74,272	\$72,035	\$74,272
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement		\$0	\$0	\$0
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Other (Including Railroad Tax)		\$450	\$0	\$0
3379	From Other Governments	10	\$0	\$0	\$75,000
State Sources Subtotal			\$231,823	\$180,477	\$306,372

Charges for Services

3401-3406	Income from Departments	04	\$42,662	\$38,556	\$42,662
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$42,662	\$38,556	\$42,662

Miscellaneous Revenues

3501	Sale of Municipal Property		\$600	\$600	\$0
3502	Interest on Investments	04	\$491	\$500	\$500
3503-3509	Other	04	\$770,378	\$1,763,452	\$108,921
Miscellaneous Revenues Subtotal			\$771,469	\$1,764,552	\$109,421



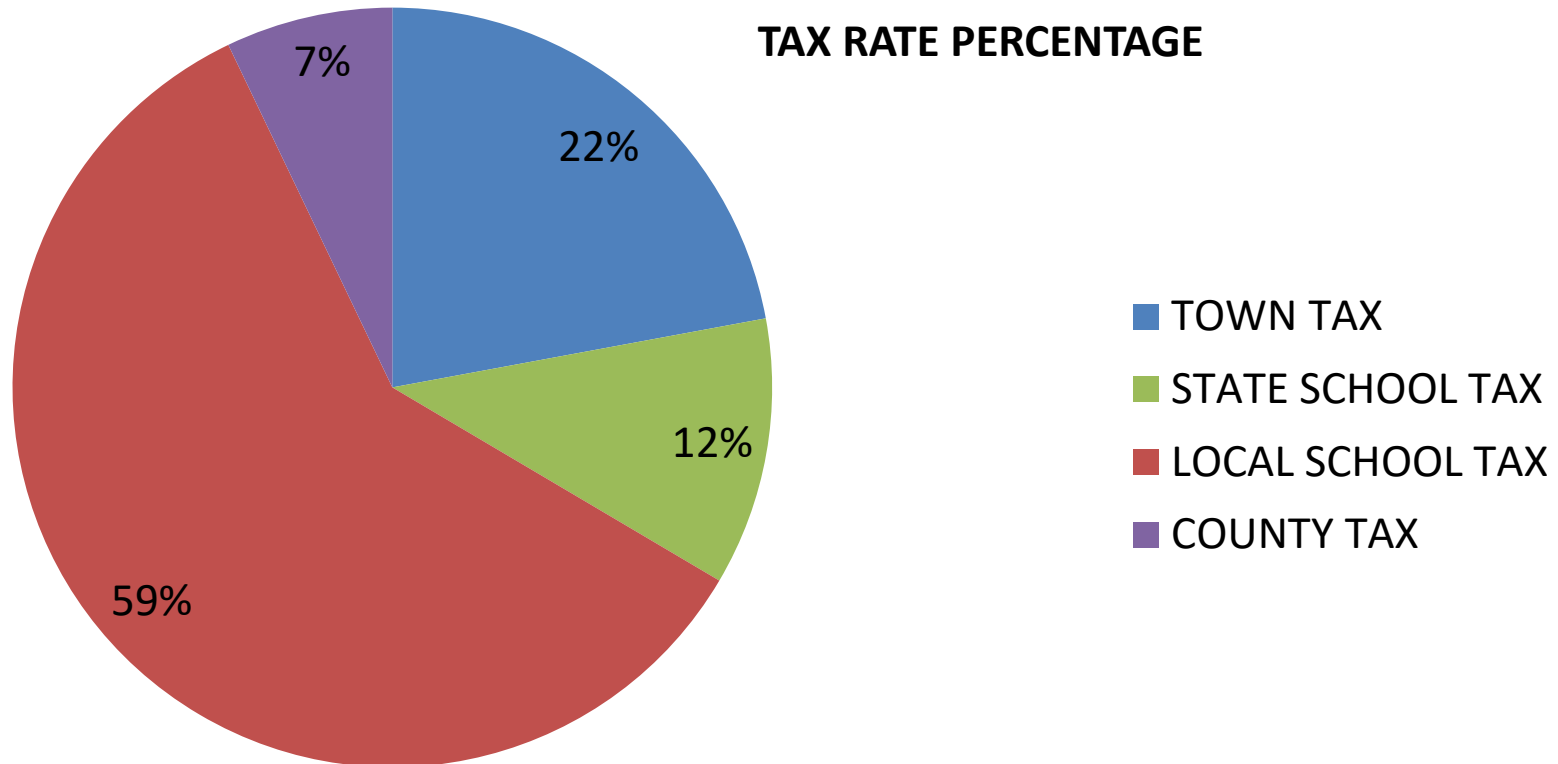
Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2021	Estimated Revenues for period ending 12/31/2021	Estimated Revenues for period ending 12/31/2022
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)		\$0	\$0	\$0
3914O	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	04	\$214,840	\$213,207	\$213,207
3914W	From Enterprise Funds: Water (Offset)	04	\$254,224	\$228,352	\$228,352
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds	04, 17	\$3,264	\$3,264	\$50,600
3917	From Conservation Funds		\$0	\$0	\$0
Interfund Operating Transfers In Subtotal			\$472,328	\$444,823	\$492,159
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes		\$965,500	\$965,500	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal			\$965,500	\$965,500	\$0
Total Estimated Revenues and Credits			\$3,004,992	\$3,924,402	\$1,491,906

Budget Summary

Item	Period ending 12/31/2022
Operating Budget Appropriations	\$2,443,111
Special Warrant Articles	\$276,500
Individual Warrant Articles	\$12,645
Total Appropriations	\$2,732,256
Less Amount of Estimated Revenues & Credits	\$1,491,906
Estimated Amount of Taxes to be Raised	\$1,240,350

2021 MARLBOROUGH TAX RATE BREAKDOWN



TOWN TAX	22%	\$5.50
STATE SCHOOL TAX	12%	\$2.84
LOCAL SCHOOL TAX	59%	\$14.79
COUNTY TAX	7%	\$1.77
TOTAL MUNICIPAL TAX RATE		\$24.90

2021 SELECTMEN'S REPORT
Information extracted from Form MS-1

Taxable Land:	Acres	Value
Land in Current Use	10145.86	894,634
Conservation Restriction	0.00	-
Discretionary Easements RSA79-C	0.00	-
Residential Land	1974.73	57,183,500
Commercial/Industrial Land	190.37	8,554,900
Total Taxable Land	\$	66,633,034
Tax Exempt/Non-Taxable	265.46	3,677,688

Taxable Buildings:	Value
Residential	126,077,590
Manufactured Housing	1,903,440
Commercial/Industrial	17,139,607
Discretionary Preservation Easement	56,730
Total Taxable Buildings	\$ 145,177,367
Tax Exempt/Non-Taxable Buildings	9,279,380

Public Utilities: **\$ 6,068,700**

Valuation before exemptions: **\$ 217,879,101**

Exemptions allowed:	
Certain Disabled Veterans (1)	398,600
Blind Exemption (1)	15,000
Elderly Exemption (10)	147,100
Private School (1)	150,000
Solar Energy Exemption (5)	63,220
Total Exemptions Allowed	\$ 773,920

Net Evaluation for tax rate: **\$ 217,105,181**
Less: Public Utilities **\$ (6,068,700)**
Net Value for N.H. Educ. Tax **\$ 211,036,481**

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division
2021 Tax Rate Calculation

TOWN/CITY: MARLBOROUGH

Gross Appropriations	5,052,148
Less: Revenues	(3,975,317)
Less: Fund Balance Used	-
Add: Overlay	70,763
War Service Credits	47,300

Net Town Appropriation 1,194,894

Approved Town Tax Effort 1,194,894

Town Rate
5.50

SCHOOL PORTION

Net Local School Appropriation	4,979,102
Less: Net Education Grant	(1,394,683)
Less: Locally Retained State Education Tax	(373,697)

Net Required Local Education Tax Effort 3,210,722

Local
School Rate
14.79

STATE EDUCATION TAXES

State Education Tax	373,697
Net Required State Education Tax Effort	373,697

State
School Rate
1.77

COUNTY PORTION

Due to County	615,865
Net Required County Tax Effort	615,865

County Rate
2.84

Total Property Taxes Assessed	5,395,178	TOTAL RATE 24.90
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**TOWN OF MARLBOROUGH
POOLED CASH
AS OF DECEMBER 31, 2021**

Beginning Asset Balance	
Checking/Sweeps	\$ 2,178,881.49
PDIP	\$ 5,006.75
TOTAL:	\$ 2,183,888.24

REVENUES:

Taxes	\$ 5,751,746.67
Clerk's Income	\$ 2,168,000.46
Water & Sewer	\$ 1,317,597.16
Checking Interest	\$ 491.49
PDIP Interest	\$ 1.56
Returned checks re-deposited	\$ 6,307.78
Voided checks	\$ 10,081.26
State of NH funds	\$ 1,163,921.64
Total	\$ 9,254,226.38

EXPENDITURES:

Orders Paid per Selectmen	\$ 3,963,800.91
Paid to County	\$ 615,865.00
Paid to School	\$ 3,748,362.00
Returned checks	\$ 14,938.74
Total	\$ 8,342,966.65

YEAR TO DATE ASSET BALANCE \$ 3,095,147.97

End of Month Statement Balances:

NH Public Deposit Inv. Pool	\$ 10,346.40
Checking Account - Peoples United Bank	\$ 2,836,428.42
Total:	\$ 2,846,774.82

**TOWN OF MARLBOROUGH
RECREATION FUND
AS OF DECEMBER 31, 2021**

DATE	INCOME	EXPENSE	BALANCE
1/1/2021 Beginning Balance			\$ 740.80
STALE CHECK-VOIDED	\$ 200.00		\$ 940.80
1/20/2021 The Fieldhouse		\$ 300.00	\$ 640.80
Interest	0.12		\$ 640.92
6/24/2021 Deposit	\$ 650.00		\$ 1,290.92
12/31/2021 ENDING BALANCE			\$ 1,290.92

**TOWN OF MARLBOROUGH
LIBRARY CAPITAL PROJECT
AS OF DECEMBER 31, 2021**

DATE	INCOME	EXPENSE	BALANCE
1/1/2021 Beginning Balance			\$ -
Donations Received from Friends	413,200.00		
Interest	23.20		
Preconstruction Expenditures		44,110.10	
12/31/2021 ENDING BALANCE			\$ 369,113.10

**TOWN OF MARLBOROUGH
GENERAL FUND PDIP
AS OF DECEMBER 31, 2021**

DATE	INCOME	EXPENSE	BALANCE
1/1/2021 Beginning Balance			\$ 5,006.75
7/22/2021 Transfer from Devan fund	\$ 5,338.09		\$ 10,344.84
Interest	\$ 1.56		\$ 10,346.40
12/31/2021 ENDING BALANCE			\$ 10,346.40

**TOWN OF MARLBOROUGH
DEVAN FUND
AS OF DECEMBER 31, 2021**

DATE	INCOME	EXPENSE	BALANCE
1/1/2021 Beginning Balance			\$ 5,337.49
Interest	\$ 0.60		\$ 5,338.09
7/22/2021 Transfer to close account		\$ 5,338.09	\$ 5,338.09
12/31/2021 ENDING BALANCE			\$ -

**TOWN OF MARLBOROUGH
HEMENWAY FUND
AS OF DECEMBER 31, 2021**

DATE	INCOME	EXPENSE	BALANCE
1/1/2021 Beginning Balance			\$ 59,040.23
Annual Trust Income	\$ 25,748.78		\$ 84,789.01
Interest	\$ 13.75		\$ 84,802.76
Distributions per BOS		\$ 1,000.00	\$ 83,802.76
12/31/2021 ENDING BALANCE			\$ 83,802.76

**TOWN OF MARLBOROUGH
HERITAGE COMMISSION
AS OF DECEMBER 31, 2021**

DATE	INCOME	EXPENSE	BALANCE
1/1/2021 Beginning Balance			\$ 251.23
Interest	\$ 0.06		\$ 251.29
12/31/2021 ENDING BALANCE			\$ 251.29

**TOWN OF MARLBOROUGH
CONSERVATION COMMISSION
AS OF DECEMBER 31, 2021**

DATE	INCOME	EXPENSE	BALANCE
1/1/2021 Beginning Balance			\$ 14,308.57
10% Land Use Change Tax from GF	\$ 306.00		\$ 14,614.57
Interest	\$ 2.99		\$ 14,617.56
12/31/2021 ENDING BALANCE			\$ 14,617.56

TOWN OF MARLBOROUGH WATER FUND AS OF DECEMBER 31, 2021	
Water Dept. income	146,086.73
Interest & Penalty	2,199.60
Water Dept. service (fee)	34,847.40
Supp Water Dept. service fee	7,346.25
Water fixed base rate	64,067.51
Supp Water fixed base rate	13,536.00
<u>Total Collections</u>	<u>\$ 268,083.49</u>
Payroll	20,766.11
Health insurance	10,348.81
Other insurance	119.38
Social Security	1,441.24
Retirement	3,067.65
Water tests	1,545.00
Electricity	13,400.22
Propane	574.93
Equipment rental	300.00
Contract labor	16,800.00
State fees & licenses	800.00
Supplies	140.57
Postage	850.00
Maintenance/Repairs	7,154.19
New water meters	1,999.50
Corrosion control	19,397.86
Bond principal & interest	32,010.47
Water equipment purchases	1,469.99
Transfer to capital well pr	46,243.99
<u>Total Expenditures:</u>	<u>\$ 178,429.91</u>

TOWN OF MARLBOROUGH SEWER FUND AS OF DECEMBER 31, 2021	
Sewer Dept. income	173,332.21
Interest & Penalty	1,789.81
Other sewer income	50,960.71
<u>Total Collections</u>	<u>\$ 226,082.73</u>
Payroll	14,881.41
Health insurance	7,683.60
Other insurance	77.87
Social Security	1,019.74
Retirement	2,021.63
Electricity	208.66
Repairs & Maintenance	6,517.74
Keene Treatment Plant	102,043.00
Contract Labor	16,962.50
Meters	496.50
<u>Total Expenditures</u>	<u>\$ 151,912.65</u>

TOWN OF MARLBOROUGH
DRINKING WATER GROUNDWATER TRUST FUND - WATER PROJECT
AS OF DECEMBER 31, 2021

DWGWTF Grant funds	205,857.73
DWGWTF Loan proceeds	617,573.21
<u>Total Program Funding</u>	<u>823,430.94</u>
<u>DWGWTF Expenditures</u>	<u>\$ 465,025.09</u>



New Hampshire
Department of
Revenue Administration

MS-61

Debits

Uncollected Taxes Beginning of Year		Prior Levies (Please Specify Years)			
Account	Levy for Year of this Report	Year: 2020	Year: 2019	Year: 18-14	
Property Taxes	3110	\$390,197.78			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185	\$3,722.27			
Excavation Tax	3187				
Other Taxes	3189	\$49,231.26			
Property Tax Credit Balance		(\$10,747.39)			
Other Tax or Charges Credit Balance		(\$145.45)			

Taxes Committed This Year		Levy for Year of this Report	2020	Prior Levies
Account				
Property Taxes	3110	\$5,357,135.24		
Resident Taxes	3180			
Land Use Change Taxes	3120			
Yield Taxes	3185	\$7,725.49		
Excavation Tax	3187	\$722.10		
Other Taxes	3189	\$489,099.78		

Overpayment Refunds		Prior Levies			
	Account	Levy for Year of this Report	2020	2019	18-14
Property Taxes	3110	\$7,822.13	\$10,793.04		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
other	3189	\$176.96			
Interest and Penalties on Delinquent Taxes	3190	\$3,877.27	\$17,201.78		
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$5,866,558.97	\$460,253.29	\$0.00	\$0.00



Credits

Remitted to Treasurer	Levy for Year of this Report	2020	Prior Levies 2019	18-14
Property Taxes	\$5,110,184.34	\$262,928.91		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$7,725.49	\$3,722.27		
Interest (Include Lien Conversion)	\$3,877.27	\$17,201.78		
Penalties				
Excavation Tax	\$722.10			
Other Taxes	\$440,496.00	\$26,303.10		
Conversion to Lien (Principal Only)		\$150,112.39		
Discounts Allowed				

Abatements Made	Levy for Year of this Report	2020	Prior Levies 2019	18-14
Property Taxes		(\$15.16)		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes	\$248.40			
Current Levy Deeded				



Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	2020	Prior Levies 2019	18-14
Property Taxes	\$258,168.86			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes	\$48,699.23			
Property Tax Credit Balance	(\$3,395.83)			
Other Tax or Charges Credit Balance	(\$166.89)			
Total Credits	\$5,866,558.97	\$460,253.29	\$0.00	\$0.00

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$303,305.37
Total Unredeemed Liens (Account #1110 - All Years)	\$220,484.59



New Hampshire
Department of
Revenue Administration

MS-61

Lien Summary

Summary of Debits

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2020	Year: 2019	Year: 18-14
Unredeemed Liens Balance - Beginning of Year		\$130,485.92	\$86,800.00	\$26,125.55
Liens Executed During Fiscal Year	\$160,851.14			
Interest & Costs Collected (After Lien Execution)	\$2,039.10	\$8,651.09	\$22,401.46	\$5,858.05
Total Debits	\$162,890.24	\$139,137.01	\$109,201.46	\$31,983.60

Summary of Credits

	Last Year's Levy	Prior Levies		
		2020	2019	18-14
Redemptions	\$62,454.13	\$47,123.29	\$60,154.08	\$13,958.04
Interest & Costs Collected (After Lien Execution) # 3190	\$2,039.10	\$8,651.09	\$22,401.46	\$5,858.05
Abatements of Unredeemed Liens	\$26.50	\$61.98		
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110	\$98,370.51	\$83,300.65	\$26,645.92	\$12,167.51
Total Credits	\$162,890.24	\$139,137.01	\$109,201.46	\$31,983.60

For DRA Use Only

Total Uncollected Taxes (Account #1080 - All Years)	\$303,305.37
Total Unredeemed Liens (Account #1110 -All Years)	\$220,484.59

Town Clerk's Financial Report

Source of Revenue	2021	2020	2019
Motor Vehicle Permit Fees-2160 & E-Reg Fees *	421,414.23	394,702.69	404,547.79
Municipal Agent-Decal Fee-2140	8,937.00	8,553.00	8,742.00
Title Fees-2150	1,120.00	1,014.00	1,086.00
Transportation Improvement Fee	12,700.00	12,150.00	9,305.00
Dog License Fees, Town-2200 & E-Reg Fees *	2,698.50	2,706.00	2,558.25
Dog License Fees/State-2210	1,065.50	1,017.00	1,021.00
Vital Records-(Town & State)	935.00	1,050.00	1,495.00
Miscellaneous - (All other sources)	2,542,561.17	506,715.74	485,070.16
Total Collected	2,991,431.40	927,908.43	913,825.20
Total Remitted to Treasurer	2,991,431.40	927,908.43	913,825.20

* In March of 2020 a program change was made to have e-reg fees sweep directly to the provider of software.

By The Numbers	2021	2020	2019
MV Transactions	3105	3031	3059
Title Aps Processed/Collected	496	514	550
Dog Licenses Issued	526	488	496
Marriage Licenses	6	10	8
B-D-M Abstracts Issued	51	38	81

**Contact us by phone at 876-4529, by fax at 876-4703
or by email at townclerk@marlboroughnh.org**

Hours Open to the Public

Monday 12:00 NOON - 6:00 PM

Tuesday and Thursday: 12:00 NOON - 4:00 PM

Friday: 10:00 AM - 1:00 PM

Online Motor Vehicle and Dog Licensing Renewals

You can renew your motor vehicle registrations and dog licenses online by visiting www.eb2.gov.com. You will need information found on your current motor vehicle registration or dog license to complete the process.

You will find links that will bring you to the eb2 web-site on the Town's website at www.marlboroughnh.org, Town Clerks page, bottom left hand corner.

You can obtain a quote for motor vehicle renewals at www.eb2.gov.com.

If you have any questions about the process please contact Ellen or Michelle at 876-4529 for answers to your questions

CONSERVATION - ALLEN PROJECT

YEAR	PRINCIPAL	INTEREST	TOTAL
2022	5,400	300	5,700
2023	5,300	200	5,500
2024	5,200	100	5,300
2025	5,100	-	5,100
	21,000	600	21,600

RURAL DEVELOPMENT LOAN DEBT SCHEDULE (Wells)

YEAR	PRINCIPAL	INTEREST	TOTAL
2022	30,436	14,380	44,816
2023	30,436	13,467	43,903
2024	30,436	12,554	42,990
2025	30,436	11,641	42,077
2026	30,436	10,728	41,164
2027	30,436	9,815	40,251
2028	30,436	8,902	39,338
2029	30,436	7,988	38,424
2030	30,436	7,076	37,512
2031	30,436	6,162	36,598
2032	30,436	5,250	35,686
2033	30,436	4,336	34,772
2034	30,436	3,423	33,859
2035	30,436	2,510	32,946
2036	30,436	1,597	32,033
2037	30,408	685	31,093
	486,948	120,514	607,462

BROADBAND PROJECT

YEAR	PRINCIPAL	INTEREST	TOTAL
2022	52,360	22,483	74,843
2023	50,000	21,136	71,136
2024	50,000	20,086	70,086
2025	50,000	19,036	69,036
2026	50,000	17,486	67,486
2027	50,000	15,936	65,936
2028	50,000	14,386	64,386
2029	50,000	13,636	63,636
2030	50,000	12,762	62,762
2031	50,000	11,836	61,836
2032	50,000	10,862	60,862
2033	50,000	9,836	59,836
2034	45,000	8,786	53,786
2035	45,000	7,796	52,796
2036	45,000	6,795	51,795
2037	45,000	5,760	50,760
2038	45,000	4,680	49,680
2039	45,000	3,532	48,532
2040	45,000	2,386	47,386
2041	45,000	1,192	46,192
	962,360	230,408	1,192,768



**Town of Marlborough Funds
MS-9 for Year Ending December 31, 2021**

PRINCIPAL - ACCOUNTS 8000006452, 8000006488, 8000006453											INCOME - ACCOUNTS 8000006452, 8000006488, 8000006453						
ANNUAL TOTALS											ANNUAL TOTALS						
DATE	TRUST NAME	TYPE	PURPOSE	HOW INVESTED	% OF TOTAL	BALANCE 01/01/21	NEW FUNDS	UNREALIZED G/L TO MV	GAIN/ LOSS	EXPEND	BALANCE 12/31/21	BALANCE 01/01/21	Gross Income	Mgmt Fees	Transf/ Income/ Exp	BALANCE 12/31/21	TOTAL
02/28/1974	Hwy Equip Cap Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	3.26%	20,118.93	40,000.00	(784.72)	(28.13)	(46,180.00)	13,126.08	329.69	421.58	(101.88)	-	649.39	13,775.47
01/01/1900	School Capital Reserve	Capital Reserve (RSA 34/35)	Educational Purposes	Common Investment	57.51%	355,736.45	-	(8,316.92)	(286.15)	(87,877.81)	259,255.57	5,148.24	4,289.08	(1,074.34)	-	8,362.98	267,618.55
03/31/1991	Town Reassessment Cap	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	1.01%	6,206.62	34,000.00	(68.77)	(2.08)	(36,000.00)	4,135.77	132.35	31.29	(8.74)	-	154.90	4,290.67
01/01/1998	Fire Equipment	Capital Reserve (RSA 34/35)	Police/Fire	Common Investment	13.05%	80,725.97	20,000.00	(2,095.61)	(72.86)	-	98,557.50	1,138.05	1,091.96	(271.06)	-	1,958.95	100,516.45
01/01/2002	Police Cruiser Capital Reserve	Capital Reserve (RSA 34/35)	Police/Fire	Common Investment	4.43%	27,407.72	30,000.00	(953.66)	(33.96)	(40,078.13)	16,341.97	371.57	508.70	(123.69)	-	756.58	17,098.55
01/01/2007	Sewer Capital Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	3.60%	21,763.06	-	(520.56)	(17.89)	-	21,224.61	825.06	268.46	(67.23)	-	1,026.29	22,250.90
06/29/2005	Water Capital Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	2.42%	14,984.87	-	(350.34)	(12.05)	-	14,622.48	216.89	180.68	(45.25)	-	352.32	14,974.80
01/14/2011	Rec Dept Cap Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	0.35%	2,163.73	-	(50.75)	(1.76)	-	2,111.22	38.43	26.16	(6.55)	-	58.04	2,169.26
05/15/2015	Town of Marlborough Road Maint	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	12.84%	79,531.34	30,000.00	(1,617.20)	(54.77)	(31,436.16)	76,423.21	1,011.79	821.13	(208.51)	-	1,624.41	78,047.62
03/01/2019	Transportation Improvement	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	1.54%	9,558.93	23,615.00	(467.35)	(16.97)	-	32,689.61	110.88	254.20	(60.77)	-	304.31	32,993.92
CAPITAL RESERVE FUND TOTALS					100.00%	\$ 618,197.62	\$ 177,615.00	\$ (15,225.88)	\$ (526.62)	\$ (241,572.10)	\$ 538,488.02	\$ 9,322.95	\$ 7,893.24	\$ (1,968.02)	\$ -	\$ 15,248.17	\$ 553,736.19
01/14/2011	HS Tuition Expendable	Expendable Trust (RSA 31:19-a)	Educational Purposes	Common Investment	94.49%	228,896.45	-	(4,707.96)	(65.14)	-	224,123.35	14,459.65	2,366.52	(726.00)	-	16,100.17	240,223.52
03/22/2010	Insurance Expendable	Expendable Trust (RSA 31:19-a)	Discretionary/Benefit of the Town	Common Investment	4.67%	11,319.94	-	(206.71)	(2.99)	(2,000.00)	9,110.24	715.19	103.32	(32.16)	-	786.35	9,896.59
01/01/1900	Pierce Sports Camp Expendable	Expendable Trust (RSA 31:19-a)	Discretionary/Benefit of the Town	Common Investment	0.84%	1,977.41	-	(41.64)	-	-	1,935.77	174.36	20.91	(6.40)	-	188.87	2,124.64
EXPENDABLE TRUST FUND TOTAL					100.00%	\$ 242,193.80	\$ -	\$ (4,956.31)	\$ (68.13)	\$ (2,000.00)	\$ 235,169.36	\$ 15,349.20	\$ 2,490.75	\$ (764.56)	\$ -	\$ 17,075.39	\$ 252,244.75
01/01/1884	School Fund, Asahel Collins	Trust	Educational Purposes	Common Investment	1.28%	35,572.46	-	4,200.06	274.73	-	40,047.25	442.51	630.91	(44.48)	(442.51)	586.43	40,633.68
12/30/1894	School Fund, WH Wilkinson	Trust	Educational Purposes	Common Investment	0.39%	10,903.14	-	1,288.31	84.20	-	12,275.65	152.01	193.45	(14.31)	(152.01)	179.14	12,454.79
01/01/1828	School Fund, Abijah Tucker	Trust	Educational Purposes	Common Investment	0.01%	408.39	-	48.25	3.18	-	459.82	5.69	7.24	(0.53)	(5.69)	6.71	466.53
01/01/1863	School Fund, Lydia Wyman	Trust	Educational Purposes	Common Investment	0.09%	2,482.31	-	293.33	19.19	-	2,794.83	34.63	44.05	(3.25)	(34.63)	40.80	2,835.63
01/01/1882	School Fund, Town	Trust	Educational Purposes	Common Investment	0.07%	1,959.66	-	231.55	15.14	-	2,206.35	27.30	34.76	(2.59)	(27.30)	32.17	2,238.52
05/26/1946	Mabel C. Pease Educational Fund	Trust	Educational Purposes	Common Investment	1.69%	47,085.18	-	5,563.54	363.62	-	53,012.34	656.46	835.49	(61.85)	(656.46)	773.64	53,785.98
12/31/1984	Mabel M Ward School Fund	Trust	Educational Purposes	Common Investment	1.33%	37,094.96	-	4,383.11	286.47	-	41,764.54	517.17	658.21	(48.74)	(517.17)	609.47	42,374.01
04/03/1987	Omer M. Dumont Education Fund	Trust	Educational Purposes	Common Investment	0.37%	10,221.72	-	1,207.79	78.93	-	11,508.44	142.52	181.37	(13.43)	(142.52)	167.94	11,676.38
04/20/1959	Ray E Tarbox Memorial Fund	Trust	Educational Purposes	Common Investment	0.35%	9,831.78	-	1,160.85	75.92	-	11,068.55	122.30	174.39	(12.30)	(122.30)	162.09	11,230.64
05/31/1969	Charles B Knight Mem Tr Fund	Trust	Educational Purposes	Common Investment	0.33%	9,284.10	-	1,096.19	71.71	-	10,452.00	115.50	164.66	(11.61)	(115.50)	153.05	10,605.05
09/05/1950	Maria L. Kimball Education Fund	Trust	Educational Purposes	Common Investment	3.51%	97,273.81	-	11,529.58	751.24	-	109,554.63	1,962.71	1,729.32	(153.24)	(1,962.71)	1,576.08	111,130.71
05/15/1976	Chesham Sportsmens Club Fund	Trust	Educational Purposes	Common Investment	0.36%	9,525.60	-	1,163.85	73.60	-	10,763.05	782.02	172.54	(39.73)	(782.02)	132.81	10,895.86
09/25/2007	Ernest W. Frechette Scholarship Fund	Trust	Educational Purposes	Common Investment	8.82%	245,927.22	-	29,036.73	1,899.15	-	276,863.10	3,059.34	4,361.74	(307.60)	(3,059.34)	4,054.14	280,917.24
12/24/1894	Frost Free Library Fund	Trust	Library	Common Investment	0.90%	24,243.44	-	2,902.25	187.29	-	27,332.98	1,081.40	433.35	(53.54)	(1,081.00)	380.21	27,713.19
08/25/1950	Kate K David Lib BK Fund	Trust	Library	Common Investment	0.26%	7,306.56	-	862.16	56.42	-	8,225.14	90.39	129.52	(8.36)	(90.00)	121.55	8,346.69



Town of Marlborough Funds
MS-9 for Year Ending December 31, 2021

PRINCIPAL - ACCOUNTS 8000006452, 8000006488, 8000006453											INCOME - ACCOUNTS 8000006452, 8000006488, 8000006453						
ANNUAL TOTALS											ANNUAL TOTALS						
DATE	TRUST NAME	TYPE	PURPOSE	HOW INVESTED	% OF TOTAL	BALANCE 01/01/21	NEW FUNDS	UNREALIZED G/L TO MV	GAIN/ LOSS	EXPEND	BALANCE 12/31/21	BALANCE 01/01/21	Gross Income	Mgmt Fees	Transf/ Income/ Exp	BALANCE 12/31/21	TOTAL
09/05/1898	Albert P Frost Library Fund	Trust	Library	Common Investment	0.16%	4,074.31	-	497.91	31.51	-	4,603.73	372.32	73.71	(15.33)	(372.00)	58.70	4,662.43
12/02/1950	Kate K Davis Lib. BK & Gds Fund	Trust	Library	Common Investment	2.19%	61,145.67	-	7,258.99	477.75	-	68,882.41	756.47	1,092.94	(125.90)	-	1,723.51	70,605.92
11/06/1948	LR Atherton Library Fund	Trust	Library	Common Investment	0.15%	3,803.37	-	464.82	29.40	-	4,297.59	347.55	68.80	(14.33)	(347.00)	55.02	4,352.61
11/27/1985	Kate M Reid Frost Free Lib Fund	Trust	Library	Common Investment	0.30%	7,873.79	-	962.22	60.88	-	8,896.89	719.51	142.46	(29.62)	(719.00)	113.35	9,010.24
01/06/1948	M J Livingston Library Fund	Trust	Library	Common Investment	0.03%	814.84	-	103.92	6.84	-	925.60	74.49	15.63	(8.59)	-	81.53	1,007.13
02/20/1975	Rufus S Frost Mem'l Library Fnd	Trust	Library	Common Investment	0.36%	9,240.41	-	1,178.42	77.58	-	10,496.41	844.37	177.35	(97.53)	-	924.19	11,420.60
03/13/1978	Alice Bullock Lib Fund	Trust	Library	Common Investment	0.71%	18,480.84	-	2,356.84	155.20	-	20,992.88	1,688.77	354.70	(195.04)	-	1,848.43	22,841.31
01/01/1986	Reginald Mason Lib Fund	Trust	Library	Common Investment	0.47%	12,593.95	-	1,512.67	97.32	-	14,203.94	655.53	225.57	(30.93)	(655.00)	195.17	14,399.11
03/24/1988	Imra Richardson Frost Free	Trust	Library	Common Investment	0.14%	3,671.11	-	452.49	29.77	-	4,153.37	195.01	68.12	(23.65)	-	239.48	4,392.85
06/01/1982	Mary Lodge Frost Free Library Fund	Trust	Library	Common Investment	0.00%	-	-	-	-	-	-	-	-	-	-	-	-
01/14/1975	Ruth E Hemmenway Fund	Trust	Library	Common Investment	2.75%	73,454.04	-	9,003.91	588.58	-	83,046.53	4,084.48	1,351.38	(402.70)	(1,210.00)	3,823.16	86,869.69
02/01/1991	Russell Wallace Library Fund	Trust	Library	Common Investment	0.07%	1,848.11	-	235.69	15.52	-	2,099.32	168.87	35.47	(19.51)	-	184.83	2,284.15
11/13/1998	D. D. Fauteux in Mem of M. F. Page Frost Free Lib Fund	Trust	Library	Common Investment	0.17%	4,407.76	-	562.12	37.01	-	5,006.89	402.78	84.59	(46.51)	-	440.86	5,447.75
03/29/1999	Esther (Anne) Burlin Library Fund	Trust	Library	Common Investment	0.85%	22,984.74	-	2,811.31	185.08	-	25,981.13	1,025.28	423.20	(126.99)	-	1,321.49	27,302.62
05/01/2000	Helen Frost Library Fund	Trust	Library	Common Investment	0.21%	5,560.40	-	709.11	46.70	-	6,316.21	508.11	106.72	(58.69)	-	556.14	6,872.35
03/12/2001	Charlton MacVeagh Sr. & Diana MacVeagh Trust	Trust	Library	Common Investment	0.09%	2,286.29	-	291.56	19.21	-	2,597.06	208.93	43.88	(24.15)	-	228.66	2,825.72
01/01/2006	Alice Knight Memorial Trust Fund	Trust	Library	Common Investment	0.17%	4,390.70	-	559.95	36.87	-	4,987.52	401.21	84.26	(46.33)	-	439.14	5,426.66
01/01/1900	Charles C Ward Town Fund	Trust	Discretionary/Benefit of the Town	Common Investment	0.79%	19,471.36	-	2,591.04	170.67	-	22,233.07	2,746.43	389.83	(309.47)	-	2,826.79	25,059.86
12/01/1975	Kate Reid Town Trust Fund	Trust	Police/Fire	Common Investment	0.75%	18,675.16	-	54,768.75	3,394.16	-	76,838.07	2,636.25	7,669.16	(4,383.48)	-	5,921.93	82,760.00
12/17/1993	Edward Danielchick Town Fund	Trust	Discretionary/Benefit of the Town	Common Investment	1.30%	32,110.19	-	4,270.45	281.28	-	36,661.92	4,507.01	642.53	(507.99)	-	4,641.55	41,303.47
04/01/2003	Milton E. & Phyllis K. Ellison Remembrance Fund	Trust	Discretionary/Benefit of the Town	Common Investment	1.75%	43,322.34	-	5,757.77	379.25	-	49,459.36	6,046.51	866.32	(681.67)	-	6,231.16	55,690.52
01/01/1884	Jedediah T Collins Fund	Trust	Discretionary/Benefit of the Town	Common Investment	0.07%	1,829.18	-	226.86	14.93	-	2,070.97	109.42	34.17	(13.09)	-	130.50	2,201.47
12/31/1961	Delevan C Richardson Fund	Trust	Discretionary/Benefit of the Town	Common Investment	1.46%	38,966.92	-	2,330.21	163.62	-	41,460.75	2,331.36	377.87	(294.31)	-	2,414.92	43,875.67
11/01/1975	Farnum Memorial Fund	Trust	Discretionary/Benefit of the Town	Common Investment	15.62%	399,749.82	-	1,729.47	316.32	-	401,795.61	41,287.82	805.99	(628.78)	-	41,465.03	443,260.64
02/08/1978	Marlborough Grange Fire Fund	Trust	Police /Fire	Common Investment	0.14%	3,658.41	-	453.66	29.85	-	4,141.92	218.89	68.29	(26.21)	-	260.97	4,402.89
05/19/1982	Mary Lodge Fire Dept. Fund	Trust	Police /Fire	Common Investment	5.84%	159,313.93	-	19,332.83	1,272.60	-	179,919.36	5,733.19	2,910.45	(732.56)	-	7,911.08	187,830.44
05/13/1988	Omer Dumont Fire Dept Fund	Trust	Police /Fire	Common Investment	16.75%	446,318.08	-	55,347.97	3,643.91	-	505,309.96	26,702.68	8,331.19	(3,196.30)	-	31,837.57	537,147.53
01/01/1900	Leroy Derby Fire Dept Fund	Trust	Police /Fire	Common Investment	0.69%	18,291.93	-	2,268.39	149.33	-	20,709.65	1,094.40	341.45	(131.01)	-	1,304.84	22,014.49
07/01/1936	Jennie Mason Aged Citizen Fund	Trust	Discretionary/ Benefit of the Town	Common Investment	0.18%	4,007.70	-	592.59	39.07	-	4,639.36	1,096.73	89.10	(120.85)	-	1,064.98	5,704.34
07/25/1936	Chas Carlton Aged Citizen Fund	Trust	Discretionary/ Benefit of the Town	Common Investment	0.47%	11,449.17	-	1,552.68	102.28	-	13,104.13	1,876.15	233.60	(210.06)	-	1,899.69	15,003.82
01/01/1900	John H Kimball	Trust	Hospital/Health Donation	Common Investment	4.40%	99,894.40	-	14,446.10	952.11	-	115,292.61	24,427.75	2,172.50	(2,699.14)	-	23,901.11	139,193.72
01/01/1945	Fred D Hemenway School	Trust	Hospital/Health Donation	Common Investment	0.14%	3,708.17	-	475.73	31.33	-	4,215.23	364.18	71.60	(41.85)	-	393.93	4,609.16



Town of Marlborough Funds
MS-9 for Year Ending December 31, 2021

PRINCIPAL - ACCOUNTS 8000006452, 8000006488, 8000006453											INCOME - ACCOUNTS 8000006452, 8000006488, 8000006453						
ANNUAL TOTALS											ANNUAL TOTALS						
DATE	TRUST NAME	TYPE	PURPOSE	HOW INVESTED	% OF TOTAL	BALANCE 01/01/21	NEW FUNDS	UNREALIZED G/L TO MV	GAIN/ LOSS	EXPEND	BALANCE 12/31/21	BALANCE 01/01/21	Gross Income	Mgmt Fees	Transf/ Income/ Exp	BALANCE 12/31/21	TOTAL
01/01/1927	Chas Ward Childrens Fd	Trust	Discretionary/Benef it of the Town	Common Investment	0.10%	2,235.72	-	331.88	21.89	-	2,589.49	623.39	49.90	(68.65)	-	604.64	3,194.13
01/01/1891	Ministerial Fund	Trust	Ministerial	Common Investment	0.08%	2,215.04	-	263.58	17.09	-	2,495.71	62.31	39.46	(4.24)	(62.31)	35.22	2,530.93
07/02/1951	Kate K Davis Marl Com Nurse Assoc	Trust	Hospital/Health Donation	Common Investment	4.05%	104,279.53	-	13,378.23	881.01	-	118,538.77	10,241.79	2,013.31	(1,177.16)	-	11,077.94	129,616.71
11/16/1982	M Reynolds Mart Com Nurse Assoc	Trust	Hospital/Health Donation	Common Investment	0.07%	1,796.93	-	230.53	15.18	-	2,042.64	176.49	34.70	(20.27)	-	190.92	2,233.56
01/01/1900	Old Torrent Vet Firemans Assoc	Trust	Discretionary/Benef it of the Town	Common Investment	0.43%	9,419.63	-	1,408.48	92.84	-	10,920.95	2,718.25	211.79	(299.12)	-	2,630.92	13,551.87
01/01/1900	Marlborough Community Assoc.	Trust	Poor/Indigent	Common Investment	0.51%	12,742.11	-	1,666.13	109.72	-	14,517.96	1,533.22	250.70	(174.12)	-	1,609.80	16,127.76
01/01/1900	Marlborough Cemetery	Trust	Cemetery Perpetual Care	Common Investment	15.83%	434,812.77	2,000.00	52,532.77	3,460.07	-	492,805.61	12,244.79	7,912.98	(1,634.29)	-	18,523.48	511,329.09
COMMON TRUST FUND TOTAL					100.00%	\$ 2,654,019.15	\$ 2,000.00	\$ 329,885.58	\$ 21,674.52	\$ -	\$ 3,007,579.25	\$ 170,424.64	\$ 49,616.67	\$ (19,395.98)	\$ (12,556.47)	\$ 188,088.86	\$ 3,195,668.11
Town of Marlborough Total						\$ 3,514,410.57	\$ 179,615.00	\$ 309,703.39	\$ 21,079.77	\$ (243,572.10)	\$ 3,781,236.63	\$ 195,096.79	\$ 60,000.66	\$ (22,128.56)	\$ (12,556.47)	\$ 220,412.42	\$ 4,001,649.05



Balance Sheet

Account	Description	Starting Balance	Ending Balance
Current Assets			
1010	Cash and Equivalents	\$237,156	\$1,859,647
1030	Investments	\$1,453,520	\$5,007
1080	Tax Receivable	\$312,205	\$393,920
1110	Tax Liens Receivable	\$145,575	\$120,411
1150	Accounts Receivable	\$3,325	\$6,116
1260	Due from Other Governments	\$0	\$0
1310	Due from Other Funds	\$1,318,991	\$458,244
1400	Other Current Assets	\$29,333	\$29,136
1670	Tax Deeded Property (Subject to Resale)	\$0	\$0
Current Assets Subtotal		\$3,500,105	\$2,872,481
Current Liabilities			
2020	Warrants and Accounts Payable	\$84,252	\$528,981
2030	Compensated Absences Payable	\$0	\$0
2050	Contracts Payable	\$0	\$0
2070	Due to Other Governments	\$0	\$0
2075	Due to School Districts	\$1,092,725	\$1,348,361
2080	Due to Other Funds	\$1,576,682	\$493,299
2220	Deferred Revenue	\$2,995	\$10,747
2230	Notes Payable - Current	\$0	\$0
2270	Other Payable	\$0	\$0
Current Liabilities Subtotal		\$2,756,654	\$2,381,388
Fund Equity			
2440	Non-spendable Fund Balance	\$29,333	\$29,136
2450	Restricted Fund Balance	\$0	\$0
2460	Committed Fund Balance	\$0	\$2,000
2490	Assigned Fund Balance	\$64,083	\$58,361
2530	Unassigned Fund Balance	\$650,035	\$401,596
Fund Equity Subtotal		\$743,451	\$491,093

REPORT OF THE CEMETERY TRUSTEES

The Cemetery Trustees ensured that flowers were planted and that the cemeteries were cleaned up prior to Memorial Day. As usual, we also assessed the damage to stones that were broken and requested they be repaired by Keene Monuments. We will also be working on digitizing the records for the burial locations for a more usable format in case of questions from interested parties.

We would like to thank David Fairfield, Sexton of the cemeteries for his continued work for the town. We would also like to thank the Highway Department for trash removal at Pine Grove.

Thank you,

Rianne Hartwell, Nancy Beluscio, Jake Iselin

REPORT OF THE DEPARTMENT OF PUBLIC WORKS

It was a very busy 2021 for the Marlborough Highway Dept. We had some flooding downtown on 2 occasions a few weeks apart in July which also damaged most of our dirt roads due to the excessive amount of rain. We also had a bad mud season last spring which kept us busy hauling material, grading dirt roads and ditching. We had some emergency tree work done in town with one big tree on the lower end of Webb Depot Rd which was leaning into the road and was starting to rot. We also had a big tree that was taken down on Depot St up near Glennbrook Rd which was split in a few different spots.

I would like to thank the Board of Selectmen and the Town Administrator for all of their help, support and guidance during the flooding and throughout the rest of 2021. Our department consists of 3 full time employees and 1 part time employee.

Respectfully Submitted,
Craig Cashman, Director of Public Works

REPORT OF THE FIRE WARDS

During the year 2021, we were dispatched to 283 calls, including 180 first response medical calls. Fortunately, there were no major fires in town. However, we did respond as mutual aid to several surrounding towns for building fires.

COVID 19 continues to impact all aspects of our lives. We want to thank all of the members of the department, who continue to provide fire protection and medical first response in the town through this difficult time.

The Fire Wards continue to work on replacing our 33-year-old pumper. We have submitted a grant application to FEMA for The Assistance to Firefighting Grant Program. There is a lot of competition for these funds, but if successful, it could provide substantial assistance towards this purchase. Grant awards should be made by late spring. If funded, the town would be required to fund at most \$180,000 of the purchase price of the truck. The Fire Wards are also looking at the option of acquiring a truck currently owned by the City of Keene, which is expected to be traded in this summer. This vehicle will be subject to a procurement process but is a vehicle we know and would be a good addition for us. We are looking to fund the dollars necessary should either of these options become available throughout the year.

The Fire Department was also able to upgrade its EMS Squad this fall. We received the 2014 Ford Explorer SUV being retired by the PD, and through a generous donation of the Homestead Thrift Shop, we upgraded the radios and emergency lighting, as well as installed cabinets to store our required EMS equipment. Thank you to the Board of Directors and Officers of the Homestead Thrift Store.

The following are the current officers of the department:

Chief: John Manning
Deputy Chief: Matt Patnode
Captain: Will Coutts
Rescue Captain: Robert Diluzio
1st Lieutenant: Michael Goodwin
2nd Lieutenant: Robert Thomas
Rescue Lieutenant: Phylis Manning

We currently have 22 dedicated members. Any resident who is interested in joining, or has any questions, should contact a current member for details. We provide all of the required equipment and training.

We again extend our sincere appreciation to the Fire Company, Marl-Harris Emergency Services, Marlborough Police and Highway Departments, Selectmen, and the community at large for their continued support and cooperation.

The Marlborough Fire Wards

John Manning
Robert Thomas
Matt Patnode
Will Coutts
Mike Goodwin

REPORT OF THE FROST FREE LIBRARY

1,241 PUBLIC SERVICE HOURS
4,515 LIBRARY VISITS
1,136 REGISTERED USERS
55 TOTAL LIBRARY PROGRAMS ATTENDED BY 156 CHILDREN, 554 Adults
13,574 TOTAL PHYSICAL MATERIALS
41,154 Downloadable TITLES THROUGH NH STATE LIBRARY
875 items lent across the state AND 432 borrowed THROUGH INTER LIBRARY LOAN

8,599 Physical Items Circulated – ***YES, PEOPLE STILL Read Print Books & Magazines***

2523 Digital Titles circulated via NH Downloadable -74 unique users
124 PUBLIC COMPUTER SESSIONS AND 3 WIFI SESSIONS

419 People Used the Upstairs Meeting Room

Fourteen items LOST in 2021

1,569 Items Added including 165 Items Donated across all Departments
2,733 Deleted Items

Trustee Treasurer's Balance:

- Checking (8745): \$4,592.89 (book replacements, non-resident fees, copier kitty)
- Savings/Gift Fund (6669): \$151,165.73 (Patron Gifts and Mary Lodge Fund in preparation for Addition Project, gift in memory of Buzz Mitchell)
- \$3,000 in grant funds for the year including ARPA Formulaic Round from NHSL and IMLS \$2,197, Gift Card from Harbor Freight used for 'mobilizing' the children's picture book bins for increased flexibility.

Staff & Stakeholders:

- Rhiannon Lee joined us as children's services assistant this year. Her energy, intelligence and flexibility have us looking forward to welcoming families back to the library and gearing up for Oceans of Possibilities for summer learning this year. She's responsible for this season's Take n Make grab bags for folks who have missed story time during this crazy covid season.
- Jane will celebrate 16 years! with us at Frost Free and we are so grateful for her voracious reading habit, recommendations, and town history. We wouldn't be Frost Free without her.
- Friends of Frost Free, some of whom are volunteering at The Homestead Thrift Shop on behalf of the library. They

are also about to begin planning Elizabeth Richards Concert Season 2022.

- Nancy Robbins has stepped up to be our Little Free Library Steward.
- Monadnock Lions Club has helped Marlborough recycle 100s of pounds of plastic that the Transfer Station did not have to pay to have removed. There's a collection bin at the library, Transfer Station and Mother's Hardware

Programs Preview:

Book Group returns to Zoom, 3rd Wednesdays at 7 pm, Visit the Facebook page for more information @FrostFreeLibNH. We are shifting to afternoon hours for children's programming to address afterschool needs since morning attendance has been inconsistent.

We are looking forward to offering Jordan Tirrell–Wysocki, Songs of Emigration, this March thanks to Humanities to Go. Friends welcomed patrons and neighbors to Tea monthly this year. We enjoyed meeting outdoors while the weather was fine!

Thank You, Kristin L. Readell, Director

REPORT OF THE HERITAGE COMMISSION

Our Mission: The Heritage Commission is dedicated to preserving and protecting those features of our community which are significant resources relative to our historic, cultural and aesthetic qualities; and to promoting the recognition and use of these resources for the benefit of present and future generations.

Projects completed in 2021:

- At the Meeting House & Town Pound site on Frost Hill Rd., the field was mowed a few times as regular maintenance of the

site

- Brush removal: At the Webb Depot bridge, brush was cut on the flanks of the bridge as periodic maintenance (the bridge is our town's iconic symbol of the era of railroads dating back to the mid-1800s) ----- brush was also removed along the Rt. 101 boundary at the Maynard - Gates House
- Other projects were put on hold due to the Covid pandemic

Projects planned for 2022:

- At the Meeting House & Town Pound site:
 - Reset two granite posts at the barway in the southwest corner
 - Remove brush in several areas
 - Reset stones which have become dislodged from the stone walls
 - Add fill material to the entry walkway as repair from erosion the last several years
- At the Bell Tower --- apply preservatives on the seat section
- At the Civil War statue --- review the general condition of the statue and base (the statue was dedicated in 1894; the concrete apron around the base was repaired by a contractor about 25 years ago)

Commission members: Ted Mead, Jane Pitt, Richard Butler

REPORT OF THE LAND USE BOARDS

2021 was a challenging year for the Land Use Boards, as it was for every Town of Marlborough department, during the time of the pandemic. We worked diligently to be responsive and safe - among ourselves and with property owners who needed answers to their questions about how statutes and ordinances affect their proposed projects. Zoom was a lifesaver, as well as another

challenge. We thank everyone who struggled with the new technology, as we did.

A sample of the applications and requests heard during the year: The Planning Board (PB) heard two Expanse of Use requests, one for extended patio seating at a local business and another relating to the creation of a non-profit business, plus a question about a property called a "lot of record." The PB also heard a request for a site plan review for a farm stand and retail/wholesale project. A big part of the PB's work is to conduct consultations with people and businesses who are considering projects. The PB heard a number of consultations. Besides the expanses of use mentioned above, the consultations included a question about a roundabout driveway, and whether a lot was buildable.

People who come to the PB for consultations may eventually move on to present an application to the Zoning Board of Adjustment (ZBA) for a special exception or a variance to complete the project they desire. This year, the ZBA heard several requests, including a request for relief involving a camping situation on a piece of property and a complex situation involving a piece of property with a conservation easement.

The Land Use Board members were sad this year to accept the resignations of Natalie Reid as a PB member and ZBA alternate, and the resignation/retirement of Robert Harris from the PB. We are also excited to welcome Dr. Joshua LeDuc to the ZBA and Attorney David Weller to the PB.

The Land Use Boards thank the other members of the town government, especially Ellen Smith, Town Administrator; Ellen Orkins, Town Clerk (and her staff); and Gina Paight, Earl Nelson, and Jane Pitt, Select Board members, for their collaboration and support. We also thank the Federated Church of Marlborough for offering as a public service the use of its Community House property as a COVID-safe space.

By NH statute, the PB must meet monthly. The ZBA meets when there is a specific application. Please feel free to contact us with any questions about land use regulations and ordinances. Our job is to balance your rights to do what you would like with your property with the public good, as expressed in regulations and ordinances.

Craig Livingston, Chair, PB

Gene McDonald, Chair, ZBA

REPORT OF MARL-HARRIS EMERGENCY SERVICES, INC

Dear friends and neighbors,

As many of you may know first-hand, emergency responders in Marlborough have continued to diligently help our friends and neighbors throughout another year of pandemic challenges. They have been doing so while following the experts' guidelines & recommendations surrounding appropriate protective devices & distancing needs - not only to protect themselves, their family members, and their fellow responders, but also to safeguard those people who need their assistance. Kudos to Marlborough's Fire & Police Departments... keep up the great work!

Meanwhile, Marl-Harris Emergency Services is still here, continuing to support the availability and delivery of high-quality, professional first aid and emergency care in Marlborough. Our commitment includes:

- Reducing the burden to Marlborough taxpayers for the cost of the town's ambulance service contract since 2015; this has been at a cost of \$21,000-\$23,000 each year.
- Providing financial support as needed, to Marlborough Fire & Rescue, to enable trained medical responders to provide early emergency intervention until an ambulance arrives from Keene, or elsewhere.

- Assisting citizens who need help in covering their out-of-pocket ambulance bills.
- Funding other costs associated with First Response Services as they arise.

If you believe in our mission, please reach out to anyone on our Board as we are always looking for new Board Members and your support! Take care out there... stay safe & well!

Phyllis Manning, Chairman, on behalf of the Board of Directors:
Sue Bemis (Treasurer), Jan Spafford (Secretary),
Elaina Waibel and Joe Puleo

REPORT OF THE MONADNOCK ADVISORY COMMISSION

The Monadnock Advisory Commission was created by State statute (RSA 227-D:4) and is charged to advise and guide the Department of Natural and Cultural Resources on the managed lands on Monadnock, Gap and Little Monadnock Mountains. State law allows the Commission to accept tax deductible donations. MAC funds are a primary source for search and rescue supplies and equipment.

Members of the Commission include two representatives from each of the towns these mountains are part of, the Monadnock State Park manager, the Director of the Division of Parks and Recreation, the Director of the Division of Forests and Lands, and the President of the Forest Society (Society for the Protection of New Hampshire Forests). Other guests include Antioch University MERE (Monadnock Ecological Research and Education) Project, Forest Society Recreation Manager, and Monadnock State Park volunteer coordinator.

The Commission met twice in 2021, once remotely and once at the State Park headquarters. Trail usage of the Park and trails that access the summit is slightly down from last year, but camping usage of the State Park remains high. As seems to be the case in most of the country, staffing positions have been hard to fill, putting a strain on resources and making it difficult to

achieve goals for increased presence at trailheads. Plans for requiring reservations and fees at some of the more remote trailheads have had to be modified or delayed. The reservation system in place at the Park and primary trailheads continue to function well, and are still being considered for the other access points.

Monadnock Trails Week was well attended, after having been canceled in 2020. Several other operations were renewed that had been canceled the previous year. The number of rescues is still down from a high in 2019, but still higher than the years just previous to that. Many responses to emergencies were fulfilled by assisting hikers walkout, keeping down the number of rescue operations requiring litter carries. Timber harvesting planning and execution continues on several sites on lands surrounding these mountains, with careful plans to limit their effect on recreation uses.

Parking and other issues around the Pumpelly Trailhead continue to be of concern.

The members of the Monadnock Advisory Commission encourage input from the citizens of our towns regarding anything to do with the care of the mountains we are charged with helping to maintain. Please contact your representatives listed below.

Monadnock Advisory Commission Members and Contacts:

Robin Peard Blais - (Chair) - Fitzwilliam
Hiel Lindquist – Fitzwilliam
Sterling Abram – Dublin
Katy Wardlaw – Dublin
Ann Royce – Jaffrey
John Smith – Jaffrey
Terry Maugeri - Marlborough
Dan Rogalski - Marlborough
David Adams - Troy
Donald Upton - Troy
Peter Palmiotto - Antioch, MERE

Phil Bryce - Director Parks& Rec
Scott Rolfe - Forests and Lands
Wendy Weisinger – Forest Society
Matt Scaccia - Forest Society Recreation Manager
Will Kirkpatrick - State Park Manager
Logan Thorner - Assistant Park Manager
Sarah Stewart - DNCR Commissioner
Tara Blaney - Parks & Rec S. Region Supervisor

REPORT OF THE POLICE DEPARTMENT

I am pleased to report that your police department had a productive and accomplished year. We are now again at full staff, and our operational efficiency and high-visibility proactive policing has benefitted as a result. Deterring criminal activity, protecting lives and property, and promoting safety on our highways remain some of our top priorities.

Many of you have met our newest full-time officer, Jovanni Geha. Officer Geha is a valued addition to our team and his enthusiastic, community-oriented, and professional demeanor make him an ideal fit for our small town. Officer Geha was hired in June following a series of comprehensive pre-employment screenings and completed the sixteen-week NH PSTC Full-Time Police Academy in December. He is finishing up his field training and will soon be covering shifts of his own. He is eager to learn and will be attending additional training to further develop his skills as a police officer. Officer Geha appreciates the warm welcome that Marlborough has given him and is looking forward to serving our community.

I would like to specifically recognize Administrative Assistant Donna Potter and Officer Stephen Nickerson for their dedication and hard work throughout the year. They continue to be a valuable asset to your town's police department and always strive to learn and better fulfill their respective roles. While we were at less than full staff, both stepped up to make sure our department continued to provide the best service possible.

Over the past year, we have taken steps to keep up with aging equipment. A few things that have been updated include the police department server, an Automated External Defibrillator (AED) that was no longer supported, and a TASER with unserviceable display issues. These are critical pieces of equipment that help keep our officers and community members safe, and we appreciate the town's continued support in maintaining safe and reliable equipment.

In October, we took delivery of a 2021 Dodge Charger police cruiser which replaced a 2014 Ford SUV with high mileage. This retired cruiser has been repurposed by the fire department as their medical response unit, so that it may continue to serve the town for many years to come.

I would like to remind our residents that we have a medication drop box in our lobby to dispose of unwanted prescription medications, and that this is available anytime we are on duty. We are also happy to provide other services, to include vacant property checks during vacations or other periods you are away from home. Contact us by email (listed on the town website) or phone at 603-876-3311 (office)/603-355-2000 (dispatch) if you think we may be of assistance to you. Contact dispatch directly for any time-sensitive matters (such as suspicious activity or a hazardous driver for example). Remember "if you see something, say something!" Continue to dial 911 for all emergencies.

I am both proud and thankful for the many invaluable partnerships that we have established and maintain to help succeed in our mission. The Marlborough Fire/Rescue, Marlborough DPW, NH DOT, DiLuzio Ambulance, Cheshire County Sheriff's Office, NH State Police Troop C, and surrounding police departments are just a few of many organizations that we depend on and appreciate throughout the year. The residents, business owners, and visitors of Marlborough also deserve a hearty "thanks" for making this one of the best small communities to work in New Hampshire.

Finally, I thank the Marlborough Board of Selectmen and Town Administrator Ellen Smith for their continued support of our operations and appreciate the positive working relationship that our effective communication and shared goals have cultivated.

With gratitude,
Chief Zachary D. Byam

Marlborough Police Statistics
(Does not include calls handled by NH State Police)

Calls for Service	1224
Arrests	102
Investigated Cases	178

General Calls for Service

911 Hang-up Call	5
Abandoned Vehicle	15
Animal Complaint	74
Assist Ambulance	79
Assist Fire Department	28
Assist Motorist	17
Assist Other Agency	87
Be On the Lookout	10
Burglar Alarm	31
Call Back	31
Call Out	18
Citizen Requested Assistance	32
Civil Issue	26
Community Policing	4
Death (Untimely/Unattended)	5
Directed Patrol	23
Domestic Dispute (Non-Criminal)	19
Fingerprinting (Non-Criminal)	6
Juvenile Issue	28

Littering/Dumping Complaint	11
Manner of Operation Complaint	55
Neighbor or Landlord/Tenant Dispute	39
Noise Disturbance	1
OHRV Complaint/Violation	9
Paperwork Service/Attempt/Relay	29
Parking Complaint	9
Property Lost or Found	40
Psychiatric Episode/Commitment	4
Road Obstruction/Hazard	35
Scam	15
Suicides Attempted/Completed	1
Suspicious Person/Vehicle/Activity	40
Trespass Notice/Complaint	15
VIN Check	23
Welfare Check	32

Criminal Investigations

Arrest on a Warrant	16
Assault	5
Breach of Bail Conditions	6
Burglary	2
Conduct After an Accident	3
Criminal Mischief	9
Criminal Threatening	1
Disobeying an Officer	3
Disorderly Conduct	1
Dog Control Law	13
Domestic Violence	12
Drug Offenses	12
Endangering the Welfare of a Child	2
False Report to Law Enforcement	2
Fugitive from Justice	1
Harassment	1

Issuing Bad Checks	1
Possession of Child Sexual Abuse Images	2
Receiving Stolen Property	3
Reckless Conduct	2
Sexual Assault	4
Shoplifting	4
Tampering with Public Records	3
Theft/Fraudulent Use of Credit Card	22
Theft - Identity	4
Theft of a Motor Vehicle	4
Trespassing	11
Unlawful Possession of Alcohol	5
Violation of Protective Order	3

Motor Vehicle

Parking Tickets	19
Citations	331
Warnings	1024
Accidents (Reportable)	28
Accidents (Total)	47
Driving While Intoxicated	1
Open Container	3
Operating After Suspension	29
Reckless Operation	4

NH State Police Troop C Statistics for Marlborough 01/01/2021-12/31/2021

EVENT	TOTAL
Road Obstruction	2
Suspicious Vehicle	2
Suspicious Person	9
Burglary (In progress or Past Tense)	2
Animal Complaint	6
Missing Person	1
Hazardous Operator	11
Welfare Check	11
Harassment	2
Criminal Mischief	1
Request for Service	45
Noise Complaint	3
MV Crash	18
Assist Other PD	7
Alarm	18
Suicidal Subject	3
911 Hang-Up	3
Theft	4
Assault	1
Domestic Disturbance	12
Medical Call (Responded)	7
Untimely Death	2
TOTAL	170

REPORT OF THE RECREATION COMMITTEE

We started to see an increase in athletic and recreation use of the fields but also the town beach at Stone Pond as a result of Covid improvements last summer compared to 2020.

This past year we saw the completion of another Troop 14 Eagle Scout project where Ethan Bradbury built a wooden information kiosk at the entrance of the Allen Family Forest (next to the pavilion) but also made several trail improvements including trail and education markers.

The recreation committee also helped install an information post at Webb Depot in partnership with the Monadnock Regional Rail Trail Collaborative but also looks to assist in a larger kiosk at the site of Webb Depot during the summer of 2022.

The recreation committee is seeking additional board members to help continue to provide activities for youth and residents in our community, but also see to it that town properties such as playing fields, pavilion and the town beach at Stone Pond will always be available.

Respectfully,

Peter Switzer, Jeff Castor and Ham Richardson

REPORT OF THE RECYCLING TRANSFER STATION (RTC)

Over the last two years our country, state, county, region and town has been burdened beneath great health and life style changing weights.

This time around your RTC will share a few facts and figures to show how well we worked together, as a small community team, in the midst of it all. General statements could fill this space. You deserve to know more.

In 2021, when residents of Marlborough and Roxbury disposed of their various wastes and end usages at our Roxbury Road facility, some of the tonnage and dollar values are as follows:

In the large green Household Waste (HHW) compactor, you deposited **410.62** ton at the rate of \$115. per ton. The open topped Construction and Demolition (C&D) container ended the year at **162.2** ton, at the same dollar rate. Monadnock Disposal Services (MDS) is our transporter.

We shipped the Metal Container to Scrap-It **14** times at \$150. per trip. Crushed and baled non-redeemable aluminum cans were also moved to the same location as incoming revenue. Various used and outdated propane tanks are now shipped via N & M Recyclers of Hancock.

The non-redeemable clean glass collected and piled in the concrete block open area totaled just under **25** ton. The recovered amount was loaded into 20-yard roll-offs, then shipped to Keene via MDS **5** times at \$250. per trip, with a process charge of \$40. per ton – it was then moved upcountry toward the Canadian border, to be spun into fiberglass insulation and for road construction uses.

All the **6,263** Electronics items/poundage (including fluorescent bulbs) was processed by North Coast Services from Concord (NH) at various Hazardous Waste costs per unit/per pound (\$1398.). We continue to participate in the City of Keene Hazardous Waste Collection Program.

The year 2021 was our largest year for tire collection and disposal. Both the Webb Depot Road roadside cleanup and several private resident projects, were combined with our Free Tire Disposal Day. We shipped two times, for close to **500** units, to Bob's Tire Company in Mattapoisett, MA. They moved them forward into several recycled product divisions (check Bob's Tire Co. for details). The town cost was just under \$1000. We are still able to transfer all cost returnable aluminum cans, plastic bottles and glass bottles to the Putney Road (VT.)

Redemption Center. This year we shipped **18** loads – close to **225,000** units for just under \$12,500. back to our town as incoming revenue. At this point we remain a source separation facility. This is one of the many reasons we ask for your sorting help in the recycling windows.

All our acceptable OCC Corrugated Cardboard, Mixed Paper and Newsprint is still shipped to the Marcal Paper Company (formally Putney Paper Co.), also in Putney Vt. We are able to receive positive additional (fluctuating) incoming revenues over shipping costs using this system.

The New Hampshire Department of Environmental Services (NHDES) continues to monitor us. We use McKibben Environmental, LLC as our test and end-of-year closed landfill record provider.

Many of you may not know we have five adjoining sample wells and other test areas around the entire RTC perimeter. As precautions, the NHDES is ramping up their requirements, state wide, for elevated PFAS contamination level testing. The department also requires we file an Annual Facility Report for Active Solid Waste Facilities by the end of March each year.

The closed capped landfill continues to be McKibben, LLC inspected as required. The site is mowed twice per year, as suggested by the NHDES.

All our operators undergo updated training. Each is required to be license re-certified yearly, also issued by the NHDES.

We remain a member of the Northeast Resource Recovery Association (NRRRA). They provide valuable guidance and avenues for us in several ways for a minimal annual fee.

As stated above, you should again note, we continue to recycle in several areas – metal, glass, plastics, cardboard, paper, tires and electronics among others.

The glass you captured conserved the equivalent of **681.73** gallons of diesel fuel not being used. The just under **6** ton of tires shipped conserved **2,450** pounds of coal not being burned. Recycling uses much less energy than making products from virgin resources. It uses less energy – meaning less greenhouse gases emitted into the atmosphere. By recycling the materials above you avoided about **2,945** tons of carbon dioxide emissions. This is equivalent to removing **641** passenger cars from the road for an entire year. Not bad for a small New Hampshire village. Also, we are working with the newly opened non-profit 'Homestead Thrift Shop'. Stay in touch with them, they provide a great service and share funds with various areas in need.

In addition, we are one of the deposit locations for the Monadnock Lion's Club recycled plastic bag program. They forward the poundage collected to the NEX-TREX Decking Program – and have already received two benches, in return, for placement. Contact any Lion's Club Member for additional information.

Finally, at this year's Town Meeting you will see a request to create a Municipal Facility Capital Reserve – to be set aside for any town buildings, and locations, potential unanticipated repairs. This is needed. The RTC, for one, is aging rapidly – in the not-too-distant future the facility may, at your pleasure, require attention. Thanks for reading to this point – any questions, just ask.

With respect and with the RTC employees' thanks,
David W. Aiken – RTC Manager

REPORT OF THE TRUSTEES OF THE TRUST FUNDS

The attached MS-9 forms list all of the funds at tax basis values for all of the assets overseen by the Marlborough Trustees of the Trust Funds. In addition, the attached MS-10 form shows the investment portfolio and results for the Common and Cemetery Trust Funds.

As of December 31, 2021, the total market value of all of the

Funds (Common Trust, Cemetery Trust, Capital Reserve and Expendable Funds) was \$4,001,649. The major contributors to the change from the December 31, 2020 balance of \$3,709,508 were additions of \$179,615, withdrawals of \$256,182, income of \$60,001 and change in market value of \$330,783.

Our Capital Reserve Funds had deposits during the year of \$177,615, withdrawals of \$241,572, income of \$9,323, change in market value of \$(15,753) and ending balance of \$553,736.

Our Expendable Funds had withdrawals of \$2,000, income of \$15,349, change in market value of \$(5,024) and ending balance of \$252,245.

Our Common and Cemetery Funds had deposits during the year of \$2,000, withdrawals of \$241,572, income of \$49,617, change in market value of \$351,561 and ending balance of \$3,195,688.

Our Capital Reserve Funds are invested in fixed income and short term cash. The total return of (1.2)% was marginally better than comparable indices.

Our Common and Cemetery Funds are invested 60% in the equity markets and 40% in fixed income and short term cash. The total fund returned 14.26%. Investment returns were in line with comparable indices.

Respectfully submitted,

Katherine Fuller, Michael Keating, Jeff Miller

REPORT OF THE WATER AND SEWER DEPARTMENTS

2021 was another big year for The Marlborough Water and Sewer Department.

The final phase of the water project was completed, and we were able to get more of the asset management plan completed with the funding from the original project.

The first phase of the water project is completed. That consisted of replacing the 8-inch cast iron main that ran through the Minnewawa Brook on Water St. with an 8-inch HDPE pipe that was directionally drilled under the riverbed. Then 8-inch ductile iron pipe was installed up Granite St. connecting Water St. to Terrace St. This gives the water coming from the wells two directions to flow in order to fill the tank in the event of break.

The second phase of the project started in April with the horizontal drilling under the brook on Jewett St. and installing an 8-inch ductile iron main to connect Main St. to Pleasant St.

We then move down the hill to Woodland Ct. and replaced the old 2-inch galvanized water line with a 2-inch HDPE water line. This was on our list with a high score on our asset management plan as a problematic area.

Finally, we moved to McKinley Circle, and we were able to have the engineering done with the left-over funding. This will put us one step closer to replacing another 2-inch galvanized line and taking care of another problematic area.

We also received no detection on our second round of PFAS and PFOA samples and were able to apply for a waiver on our Master Sampling Schedule which we received. This will save the town money as they are very costly tests to run.

Moving forward, the department is still determined to keep looking for ways to increase the efficiency of The Town of Marlborough's water and sewer systems. Finding leaks, assessing the water and sewer systems, planning ahead on projects, and applying for grants, will ultimately increase The Town's ability to conserve our planet's most important natural resource, all while saving the taxpayers money.

Respectively Submitted,

Justin Frazier, Water and Sewer Department

**Minutes of the Town Meeting
Town of Marlborough, New Hampshire
2021**

On Tuesday, March 16, 2021 at 7:00 pm Town Moderator Robert Harris called the meeting to order and announced that Warrant Article #1, **To choose by ballot all necessary Town Officers for the ensuing year**, had been completed on March 9th, 2021.

The Moderator stated to those present that tonight's business meeting had been posted on the Town's website as well as being posted on the Town Hall and Post Office bulletin boards. He also stated that a schedule of the meeting dates was also distributed to each address in Marlborough.

The Moderator thanked his predecessor, Ed Goodrich, for the help that he has given to him as a brand new Moderator, as well as for his many years of service to the Town. He also thanked his Deputy Moderator, David Fairfield for filling in for him at the September State Primary and at the November General Election as well as the March 9th Election of Town Officers, while he was experiencing issues with his eyes.

The Moderator asked those at the head table to introduce themselves. Those present at the head table introduced themselves as Ellen Smith, Town Administrator; Gina Paight, Selectman; Earl Nelson, Selectman and Ellen Orkins, Town Clerk/Tax Collector.

The Moderator stated that there may be reasons for some present at this evenings meeting that are not registered voters in Town, to speak, and they can do so with the permission of those present. The Moderator asked for a vote by those present for permission to speak for the following: Ellen Smith, Town Administrator; Justin Frazier, Water Operator; Zachary Byam, Chief of Police; and Jeff McIver, Tripp Legendre and Mike Cannon, representatives from Consolidated Communications.

Permission for aforementioned non-registered voters in the Town to speak passed by a voice vote in the affirmative.

Article 02 Broadband Bond

To see if the Town will vote to raise and appropriate the sum of \$1,702,200 (gross budget) for the purpose of furnishing, constructing and installing facilities and equipment to make a broadband network available in the town, with \$965,500 of such sum to be raised through the issuance of bonds or notes in accordance with the provisions of the Municipal Finance Act, RSA 33: 1 et seq., as amended and with \$736,700 of such sum as a donation from the broadband provider; to authorize the Selectmen to apply for, obtain and accept federal, state or other aid, gifts and donations, if any, which may be available for said project and to comply with all laws applicable to said project; to authorize the Selectmen to issue, negotiate, sell and deliver said bonds or notes and to determine the rate of interest thereon and the maturity and other terms thereof; and to authorize the Selectmen to take any other action or to pass any other vote relative thereto. Recommended by the Board of Selectmen (3/5 ballot vote required).

Moved: Earl Nelson

Seconded: Gina Paight

Jeff Miller spoke to the article. Mr. Miller thanked the Consolidated officials present this evening and the Broadband committee members for their work on the committee for the past eight or nine months.

Mr. Miller stated that this warrant article would not impact tax bills in any way, if passed.

Mr. Miller stated that each resident in town received a flyer outlining the project and that one public hearing was held on the broadband proposal and two public hearings were held on the bond.

He stated that 80% of the citizens residing in Marlborough are not served by broadband.

He stated that the Town bond payments would be paid for by Consolidated Communications, as they become due. The service will be available to every address in Town.

Mr. Miller stated that every address in Town would have access to 1,000 Mbps broadband internet service, both upload and download. There will be other service plans available for those who do not want the 1,000 Mbps service.

The Moderator asked if there were any questions from the floor, and he laid out the rules for those who wished to ask questions.

David Durocher asked if the service would be provided by the newer hollow core fiber or more traditional continuous fiber. Mike Cannon stated that a single mode fiber would be used.

Samantha Skove asked if there will be an 800 number to be used to sign up for the service.

Tripp Legendre stated that Consolidated Communications would be creating a landing page for the Town of Marlborough and there will be a pre-registration section and a time line that will explain the progress of the project.

David St. Lifer asked the representatives from Consolidated Communications whether the routers would be wired or wireless.

Mike Cannon stated that routers could be either wired or wireless and that the wireless capability can be disabled.

Finding no further questions, the Moderator moved the question to a vote and instructed those present to cast Question A and to circle either Yes or NO and to deposit their ballot into the assigned box. The Moderator explained that a YES vote signifies that you are in favor of this article and a NO vote signifies that you are opposed.

The Moderator presented the ballot box to those present, showing that the box was empty prior to the first ballot being dropped. The first ballot was dropped at 7:38 PM. The Moderator explained that the box would be open for one hour.

Article 03 Operating Budget

To see if the Town will vote to raise and appropriate the sum of Two Million Two Hundred Fifty Nine Thousand Two Hundred Forty Five Dollars (\$2,259,245) for general municipal operations. This article does not include the appropriations contained in special or individual articles addressed separately. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight

Seconded: Earl Nelson

Mrs. Paight spoke to the article and asked those in attendance to refer to the handout that was available as people entered the gym.

Mrs. Paight stated that the increases in some of the budget lines were due to an increase to the employee health care, increase in the employee retirement percentages and salary increases.

Decreases were noted in the salary of the Town Administrator as 8% of her salary was moved to the water department and there was a decrease in the area of Elections and Registrations due to the fact that there would only be one election in Town this year as opposed to four in 2020.

Discussion ensued.

Finding no further questions the Moderator moved Article 3 for a voice vote.

Article #3 passed on a voice vote in the affirmative

Article 04 Police Cruiser Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to be added to the Police Cruiser Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Earl Nelson Seconded: Gina Paight

Mr. Nelson spoke to the article

Finding no questions the Moderator moved Article 4 for a voice vote.

Article #4 passed on a voice vote in the affirmative.

Article 05 Fire Equipment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added to the Fire

Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight Seconded: Earl Nelson

Mrs. Paight spoke to the article.

Discussion ensued.

Finding no further questions the Moderator moved Article #5 to a voice vote.

Article #5 passed on a voice vote in the affirmative.

Article 06 Highway Equipment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be added to the Highway Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Earl Nelson Seconded: Gina Paight

Mr. Nelson spoke to the article.

Finding no questions the Moderator moved Article #6 to a voice vote.

Article #6 passed on a voice vote in the affirmative.

Article 07 Road Maintenance Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added to the Road Maintenance Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight Seconded: Earl Nelson

Mrs. Paight spoke to the article.

Finding no questions the Moderator moved Article #7 to a voice vote.

Article #7 passed on a voice vote in the affirmative.

Article 08 Reassessment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Twenty Four Thousand Dollars (\$24,000) to be added to the Town Reassessment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight Seconded: Earl Nelson

Mrs. Paight spoke to the article.

Finding no questions the Moderator moved Article #8 to a voice vote.

Article #8 passed on a voice vote in the affirmative.

Article 09 Frost Free Library Addition and Renovation

To see if the Town will vote to raise and appropriate the sum of One Million Dollars (\$1,000,000) for the purpose of constructing an addition to and renovating the existing Frost Free Library building and to accept private funds raised by the Friends of the Frost Free Library, 150 Committee, specifically for this purpose, in the amount of One Million Dollars (\$1,000,000). This article is non lapsing per RSA 32:7 VI and will lapse either when the project is complete or December 31, 2024. No taxpayer money will be used for this project. Recommended by the Board of Selectmen (Majority vote required)

Moved: Earl Nelson Seconded: Gina Paight

Jeff Miller spoke to the article.

Finding no questions the Moderator moved Article #9 to a voice vote.

Article #9 passed on a voice vote in the affirmative.

Article 10 Monadnock Family Services

To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Seventy Nine Dollars (\$2,579.00) for the purpose of funding Monadnock Family Services. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight Seconded: Earl Nelson

Mrs. Paight spoke to the article.

Finding no questions the Moderator moved Article #10 to a voice vote.

Article #10 passed on a voice vote in the affirmative.

Article 11 Southwestern Community Services

To see if the Town will vote to raise and appropriate the sum of One Thousand Six Hundred Twenty Four Dollars (\$1,624) for the purpose of funding Southwestern Community Services. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Earl Nelson Seconded: Gina Paight

Mr. Nelson spoke to the article.

Finding no questions the Moderator moved Article #11 to a voice vote.

Article #11 passed on a voice vote in the affirmative.

Article 12 The Community Kitchen

To see if the town will vote to raise and appropriate the sum of Two Thousand Five Hundred Dollars (\$2,500) for the purpose of funding The Community Kitchen. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight Seconded: Earl Nelson

Mrs. Paight spoke to the article.

The Moderator asked if there were any questions from the floor.

David Durocher made a motion to amend the name of Article 12 to The Community Kitchen “in the spirit of continuous memory of Delores Byron”. The motion to amend was seconded by Earl Nelson.

David Durocher presented the Moderator with his motion to amend in writing.

The Moderator asked if there were any questions regarding the motion to amend.

Discussion ensued.

Finding no further questions the Moderator moved the amendment to Article 12 to the floor for a voice vote.

The motion to amend Article 12 to read **The Community Kitchen in the spirit of continuous memory of Delores Byron** passed on a voice vote in the affirmative.

The Moderator then moved Article 12 as amended to the floor for a voice vote.

Article #12, as amended, passed on a voice vote in the affirmative.

Article 13 Home Healthcare Hospice & Community Services

To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) for the purpose of funding Home Healthcare Hospice & Community Services said funds to be designated to Age in Motion and Friendly Meals for Marlborough residents with the remainder for use at the discretion of Home Healthcare Hospice & Community

Services for Marlborough residents. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Earl Nelson Seconded: Gina Paight

Mr. Nelson spoke to the article.

Finding no questions the Moderator moved Article 13 to the floor for a voice vote.

Article #13 passed on a voice vote in the affirmative.

Article 14 By Petition

By petition of 25 or more eligible voters of the town of Marlborough to see if the town will vote to urge that the New Hampshire General Court, which is obligated to redraw the maps of political districts within the state following the federal census, will ensure fair and effective representation of New Hampshire voters without gerrymandering. Additionally, these voters ask the town of Marlborough to urge the NH General Court to carry out the redistricting in a fair and transparent way through public meetings, not favor a particular political party, to include communities of interest and to minimize multiseat districts. The record of the vote approving this article shall be transmitted by written notice from town officials to Marlborough's state legislators, informing of the demands from their constituents within 30 days of the vote.

Moved: Sandy Swinburne Seconded: Jeff Miller

Sandy Swinburne spoke to the petition article.

Discussion ensued.

Finding no further questions the Moderator moved Article 14 to the floor for a voice vote.

Article #14 passed on a voice vote in the affirmative.

Article 15 To Hear Reports

To hear reports of Town Agents, Auditors, and Committees.

Moved: Gina Paight moved to accept all reports as printed in the Town's 2020 Annual Report.

Seconded: Earl Nelson

Finding no questions the Moderator moved Article 15 to the floor for a voice vote.

Article #15 passed on a voice vote in the affirmative.

Article 16 To Transact Other Business

To transact any other business that may legally come before this meeting, or take any action thereon.

Moved: Earl Nelson

Seconded: Gina Paight

Gina Paight stated that at this point we would be waiting for the closing of the ballot box on Article #2.

Cliff Warne asked the Moderator for permission to speak to those present as the Town's Emergency Management Director. Mr. Warne thanked those present as well as the Marlborough

School Board and the residents of Marlborough for their response to the pandemic.

The Moderator announced that we still had a couple of minutes until he could close the YES/NO ballot box for Article #2.

The Moderator announced that the time was now 8:38 and the one hour mark on the ballot box for Article #2 had been reached. He asked if all persons that wished to vote on Article #2 had done so. Finding no others waiting to cast their YES/NO ballot for Article #2, he closed the ballot box and the counting of the ballots began.

The result of the ballots cast on Article #2 are: YES: 65, NO: 2.

Article #2 passed on a YES/NO paper ballot vote in the affirmative.

Earl Nelson made the motion to adjourn. Gina Paight seconded the motion.

The Moderator adjourned the 2021 deliberative session.

Respectfully submitted

Ellen J. Orkins
Town Clerk/Tax Collector

Return to Article 1 for the counting of the ballots.

The result of the votes:

Selectman for Three Years; Vote for One:
Earl D. Nelson 137

Cemetery Trustee for Three Years; Vote for One:
Nancy Belluscio, write-in, 6
David Fairfield, write-in, 4
Scattering of write-in votes, 1 each

Library trustee for Three Years; Vote for One:
Eduardo "Ed" Moura 133

Trustee of Trust Funds for Three Years; Vote for One:
Michael R. Keating 141

Advisory Budget Committee for Three Years;
Vote for One:
Glenn Parker 133

Treasurer for Three Years; Voter for One:
Emily Mousette 131

Fire Ward for Three Years; Voter for Two:
William B. Coutts 108
Michael L. Goodwin 99
Craig Cashman 52

The Election of Officers was adjourned by Deputy Moderator David Fairfield at 9:50 PM.

Respectfully Submitted,

Ellen J. Orkins
Town Clerk/Tax Collector



VITAL STATISTICS



BIRTHS 2021

<u>Date</u>	<u>Child's Name & Place of Birth</u>	<u>Parents name</u>
04/24/2021	Coraline Mae Spring Peterborough	Jeffrey Spring Allison Spring
09/02/2021	Theodora Meredith Jane Stormcrow Keene	Jackson Yeaton Irena Caouette
12/13/2021	Violet Ann Bryans-Trezza Peterborough	Edward Bryans-Trezza Chloe Poisson

MARRIAGES 2021



<u>Date</u>	<u>Persons</u>	<u>Residence</u>
08/06/2021	Erin E. Levesque Brandon M. Capron	Marlborough Marlborough
08/07/2021	John T. Allen Hannah L. Excel	Marlborough Marlborough
09/16/2021	Tobyn J. Cummings Megan E. Blanchette	Marlborough Marlborough
09/18/2021	Hannah M. Mansson Brendan J. Mastaler	Marlborough Marlborough
12/31/2021	Patrick W. Keating Josephine S. Upton	Marlborough Wootton, United Kingdom





CEMETERIES IN MARLBOROUGH

Estey	Meetinghouse
Pine Grove	East Cemetery
Graniteville	Mt. Calvary



RESIDENT DEATHS 2021

DATE	NAME	PLACE	DATE	NAME	PLACE
01/03/2021	Mark Jeffrey Omerso	Marlborough	07/29/2021	Christopher Jere Robbins	Keene
01/09/2021	Robert Anthony Delise Jr	Keene	08/09/2021	Doris Miner	Winchester
01/09/2021	Paul Perkins	Marlborough	08/23/2021	Frank Edward Knight	Marlborough
01/24/2021	Ransom Lewis Webster	Marlborough	09/01/2021	Shirley Putnam	Keene
02/14/2021	Lillian Elizabeth Holmes	Keene	09/07/2021	George Iselin	Keene
02/17/2021	Rosemary Anne Kasper	Keene	09/13/2021	Kimberly Ann Shaw	Keene
05/01/2021	Earle Nolan	Keene	11/08/2021	Shirley Mae Potter	Marlborough
05/27/2021	Rita Farwell	Marlborough	11/23/2021	Lisa L. Goodwin	Rindge
06/23/2021	Gail Elizabeth Cutter	Keene	12/25/2021	Jenny Lynn Krinsky	Marlborough

BURIALS IN TOWN

DATE OF BURIAL	NAME	CEMETARY	DATE OF BURIAL	NAME	CEMETARY
05/15/2021	Lori A. Croteau	Meetinghouse	09/10/2021	Arlene Mayranen	Meetinghouse
05/21/2021	Maxine B. Erikson	Pine Grove	11/05/2021	Susan E. Bobbin	Pine Grove
06/19/2021	Ona K. Ruchti	Pine Grove	11/05/2021	Lindsey J. Williams	Meetinghouse
07/10/2021	Rita Farwell	Pine Grove	11/23/2021	George H. Bause Jr.	Meetinghouse
08/16/2021	Doris Miner	Pine Grove	11/27/2021	Barbara R. Howard	Meetinghouse

MARLBOROUGH SCHOOL DISTRICT 2021-2022 WARRANT/BUDGET AND 2020-2021 SCHOOL REPORTS



DISTRICT REPORT

Mission Statement of the Marlborough School

Our mission is to provide opportunities that motivate children to learn and grow in an environment characterized by mutual respect. We will inspire our students to strive for:

- Academic excellence
- Lifelong learning
- Maximum personal achievement
- Social responsibility

To this end, we will seek the involvement of the people of Marlborough.

Marlborough School Board's Goals

- Reading achievement
- Social/Emotional well-being of students and staff
- Behavior

Faculty/Staff

Marlborough School continues to serve students in grades Pre-K-8. Our faculty is highly qualified, meeting the state of NH requirements for certification. Our Instructional Paraprofessionals hold the Para II Certificates or college degrees.

Facility/Maintenance

We remain proud of our beautiful school building, which is now twelve years old. It continues to serve as the community center of Marlborough, hosting numerous community groups and athletic events from early morning to the late evening hours

each and every day of the week. Our full-time building and grounds supervisor ensures that preventative maintenance procedures are carried out on a scheduled basis, thus maintaining the aesthetic qualities of the school and grounds and extending the life of the building. We have added enhancements to the lights which are more energy efficient. We have also made enhancements to the overall security of the building with interior and exterior cameras.

Community Support/Service/Volunteers

Marlborough PTA

Marlborough School has an active PTO whose members contribute continuously to our students and teachers. Each year they conduct several fundraising events to support annual activities which have become important Marlborough traditions. Our Kindergarten Ice Cream Social, Fall Festival, and Turkey Trot, are just a few good examples. The PTO meets 1x/month and welcomes all available parents to attend.

MDEF

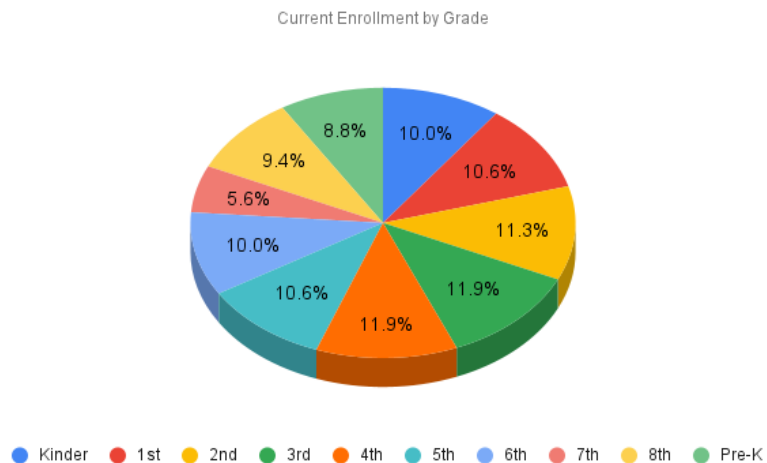
Marlborough School is grateful to receive assistance from the Marlborough School District Endowment Fund. The fund was established in 1996. Most of these funds are invested by the New Hampshire Charitable Foundation while some are retained to fund current projects, activities and materials that enrich the education of Marlborough students.

Volunteers

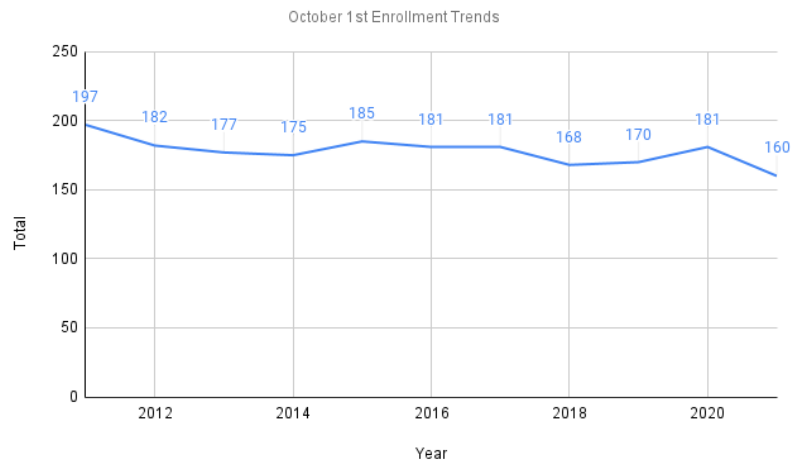
We are proud to work with the America Reads program and the Foster Grandparent program. Both programs bring wonderful volunteers to our school.

Enrollment

Here's a look at the percentage breakdown by grade using the October 1, 2021 enrollment:

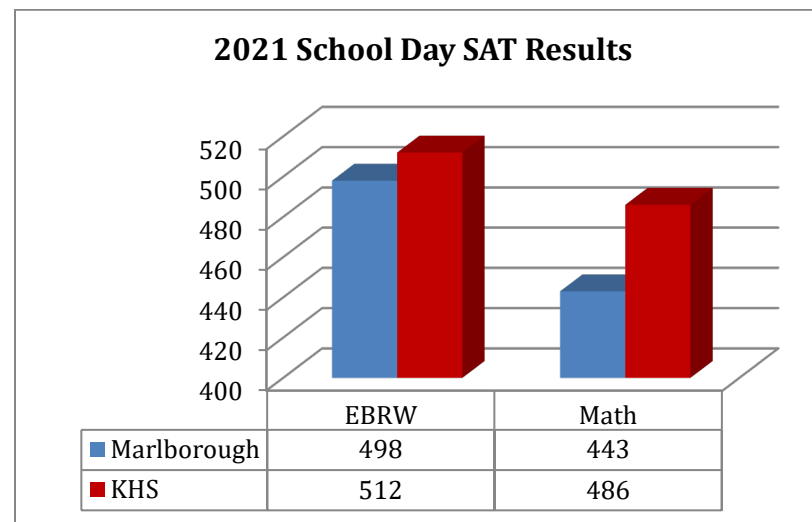


Finally, a look at the October 1st enrollment trend from 2011-2021:



SAT Results

Below is a look at how Marlborough students at Keene High School performed in comparison to all students at Keene High School that took the SAT.

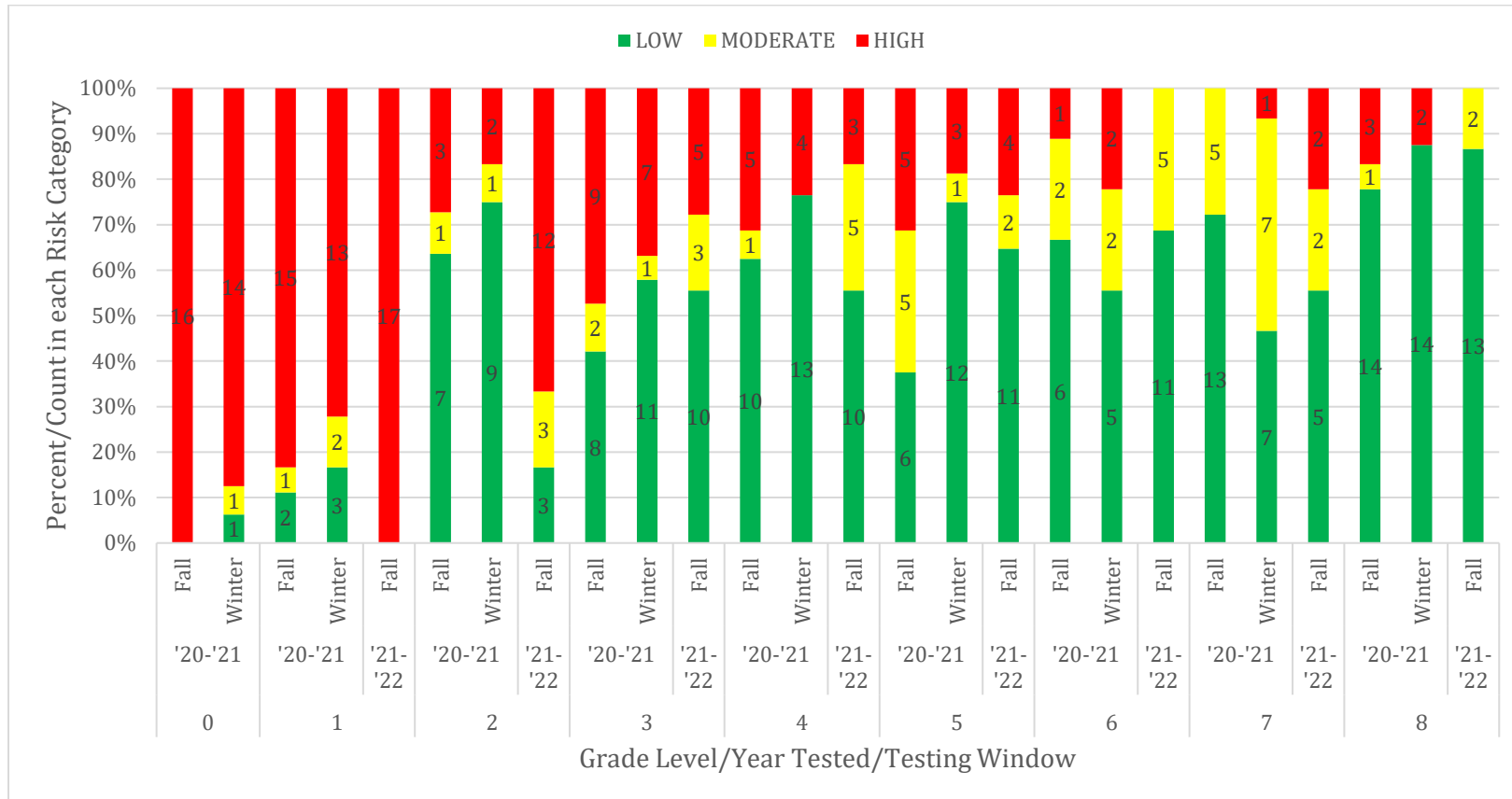


Source: College Board

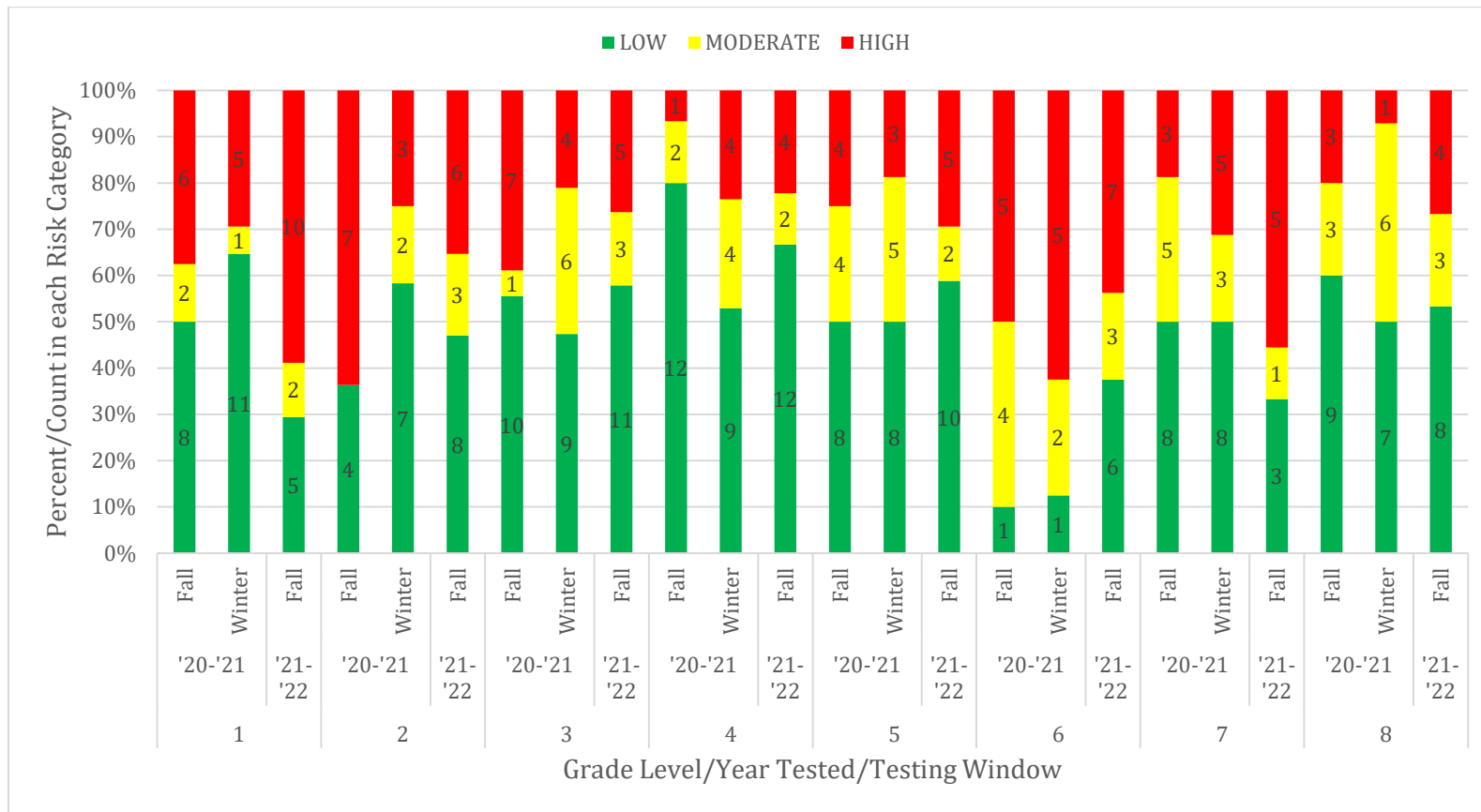
AIMS WEB TESTING

****Results for all students who were at the school at the end of the assessment administration****

ELA



MATH



Source: AIMS Web

Academic Programs

Our staff is working diligently with the Reading Specialist to redesign our foundational reading program for grades K-2. We are working with our Title I program to provide a strong foundation of support for our youngest students so that they will develop strong reading and math skills. Reading progress is assessed 3x/year using the Aims Web+ assessment system.

Co-Curricular

Project EDventure- After School Program

Project EDventure, the afterschool program, runs from 2:45pm-5:30pm. Daily clubs with high interest activities are offered each day for students in grades K-8. Project EDventure is also responsible for hosting a four week summer camp program at Marlborough School. This past summer we had over 40 students participate. The summer camp engages students through a variety of hands-on, project-based activities that are based on a weekly theme.

Our sports teams do very well on the fields, courts, and tracks. We stress the development of being good sports and the value of team work.

Sea Perch Program

The Marlborough Middle School Sea Perch program, an underwater robotic challenge, earned the right to compete at the NH State Championship. They spent many hours practicing at the Keene YMCA. They built 4 robots and chose the top 2 for the competition. They proudly represented Marlborough and had a great day on the campus of UNH.

Lego Robotics

The Lego Robotics team competed at the regional tournament

and received a grant from the state of NH to continue to develop their knowledge of robotics and put that knowledge into action.

Student Government

We have a very active middle school level Student Government club.

Special Recognition

Our Science Teacher, Christopher Claus, was chosen from hundreds of applicants to participate as a Science Communication Fellow with the Ocean Exploration Trust. Christopher will be on a ship where he will teach remote Science lessons. He was to complete this adventure last summer, however, it was postponed due to the pandemic. He is hopeful to have the experience this summer.

Pandemic Update

In March of 2020, life as we knew it shifted with the onset of the pandemic in the United States and around the world. We saw the closure of schools statewide as well as throughout the country, a shift to remote learning with little to no advanced warning, followed by the start of a new school year in a hybrid learning model for most of our schools. Daily screening, mask wearing, social distancing, and an emphasis on proper hand hygiene all became a part of the everyday routine for our students, staff and families. We faced each challenge head on with a dedicated staff that refused and still refuses to give up. Our teachers and administrators thought outside the box, taught outside the building and gave their all to ensure that learning continued. As we come upon the halfway point of the third school year impacted by the global pandemic, our students, staff and families continue to persevere.

Blizzard Bags

Throughout the pandemic, we have needed to respond to a number of logistical issues that have arisen along the way.

One of these practices was utilizing Blizzard Bags during inclement weather when school would typically be canceled. Blizzard Bag days allow for remediation, academic conferences, and ongoing unit discussions. A benefit of utilizing a typical snow day in this format is that the day did not have to be made up, thereby not needing to extend the school year. All districts in SAU 29 have approved the use of Blizzard Bags with each school outlining their respective process in advance to parents and students.

ESSER (Elementary and Secondary Schools Emergency Relief) Funding

The purpose of the ESSER fund is to provide districts with emergency relief funds to address the impact COVID-19 has had and continues to have, on elementary and secondary schools that are providing educational services and developing plans for the return to normal operations. The ESSER grant provides districts considerable flexibility in determining how best to use ESSER funds. Funds may be used for a wide variety of purposes, which must fall under the allowable investments outlined by federal guidance.

An important parameter of this ESSER funding is that our investments must be accomplished within the allowable time frame set forth within the ESSER federal grant, which is 2020-2024. Any positions, technology software, or facility project that will require continued investments to maintain, will ultimately be an expense to taxpayers. Therefore, it is crucial to think twice about the investments for which this ESSER federal funding is used so that there are no significant fluctuations to local district budgets once this ESSER federal funding expires.

Currently, SAU 29 has identified the following initiatives and areas of investment: Instruction, Support, Technology and Facilities. Initiatives in instruction include an investment in innovative best practices to enhance a culture of learning, such as but not limited to, play-based learning, outdoor education, and community building. Support initiatives include

social-emotional learning opportunities such as counseling, mental health, wellness resources for students, staff and families. Technology investments include software and hardware to aid in curriculum development and alignment for students. Facilities upgrades include indoor ventilation to meet pandemic air quality standards.

A stakeholder survey was sent out August 23, 2021 and garnered 224 responses across all districts helping to inform the determination of where funding could best be allocated.

The Marlborough School District was awarded ESSER II & III funding in the amount of \$781,898.48.

Central Office Update

There were several staffing changes at the Central Office in 2021. Assistant Superintendent Dorothy (Dotty) Frazier retired at the end of June following a 37-year career in teaching and administration with SAU 29. This fall, we paid tribute to Mrs. Frazier's dedicated service to the students and families of SAU 29 by naming the Keene Middle School auditorium in her honor. It was a fitting tribute given Mrs. Frazier's involvement in the establishment of the Keene Middle School located at 167 Maple Avenue. On July 1, 2021, we welcomed Dr. Ben White as Assistant Superintendent. Dr. White served as teacher and principal in Vermont before joining SAU 29. Dr. White oversees the Keene elementary schools as well as Harrisville, Marlow and Nelson schools.

Mary Laliberte joined the SAU 29 Business Office in October 2021 as an administrative assistant. Mary previously worked at a mortgage company in Chesterfield. As the calendar year came to a close, we said goodbye to Sharon Rhoades in Human Resources. Sharon retired following a combined 30-year career in the Keene School District and SAU 29. We also said goodbye to Liz Dunn who served as Special Education Administrator for the town districts for the past 8 years. The hiring process is underway to fill both positions.

Principal's Message

I am proud to write this note as the Principal of the Marlborough School. We have continued to add many new and innovative changes to our programs. We are excited about the new structure of how we teach reading in grades K-2. Early indications are positive for enhanced student achievement in reading. The students in grades 3-8 are using a new reading curriculum. This curriculum provides the students with in depth concept development and comprehension enhancements through engaging stories and activities. Our system of behavior support is definitely showing positive results. The students are being supported with opportunities to improve behavior before the behavior escalates. When needed, the students have the opportunity to self-regulate and reset their behavior.

Our school is very focused on the message of Marlborough ROCKS: Respect, Opportunity, Cooperation, Kindness, and Safety. We are focusing on monthly initiatives to teach and learn these values and how they relate to school and life. Students have the opportunity to earn "Rocks cards" for randomly demonstrating the qualities of ROCKS. Cards are randomly selected for weekly and monthly prizes!

Throughout the day I observe and participate in classes. We have very dedicated and highly skilled teachers and paraprofessionals. Our students are actively involved in the learning process. Our parents, along with the community, are very supportive! It is a pleasure to be a part of the Marlborough Community.

Our school improvement goals for the 21/22 school year are to improve overall reading and math achievement and to work toward competency based education.

Thank you,
Robin Whitney Principal, The Marlborough School
Jeffrey Miller, Chair
Robert H. Malay, Superintendent of Schools

COMPLIANCE STATEMENT

The Marlborough School District does not discriminate in its educational programs, activities or employment practices on the basis of race, color, national origin, sex, sexual orientation, gender identity, disability, or age, and provides equal access to the Boy Scouts and other designated youth groups.

The following person has been designated to handle inquiries regarding non-discrimination policies: Nancy Deutsch, Title IX Coordinator for School Administrative Unit 29, and Director of Human Resources, 193 Maple Avenue, Keene, New Hampshire 03431, telephone number (603) 357-9002 ext. 213.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to Dr. Rick Matte, Director of Student Services, 193 Maple Avenue, Keene, New Hampshire 03431, telephone number (603) 357-9001 ext. 230.

For further information on notice of non-discrimination, visit <http://wdcrobcolp01.ed.gov/CFAPPS/OCR/contactus.cfm> or the address and phone number of the office that serves your area, or call 1-800-421-3481.

Robert H. Malay
Superintendent of Schools

[Source: Notice of Non-Discrimination, U.S. Department of Education, Office of Civil Rights (August 2010); Title IX Resource Guide, U.S. Department of Education, Office for Civil Rights, at 6-7 (April 2015).]

**OFFICERS AND AGENTS OF
THE MARLBOROUGH SCHOOL DISTRICT**

Robert E. Harris, Moderator
Susan A. Bemis, Clerk
Barbara Johnson, Treasurer

SCHOOL BOARD

Jeffrey Miller, Chair	Term Expires 2023
Casper Bemis	Term Expires 2024
Andrew Felegara	Term Expires 2023
Mark Polifrone	Term Expires 2022
Joyce Puleo	Term Expires 2024

ADMINISTRATION

Robert H. Malay, Superintendent of Schools
Brian Campbell, Assistant Superintendent
Dr. Benjamin White, Assistant Superintendent
Timothy L. Ruehr, Chief Financial Officer
Scott Lazzaro, Business Manager
Nancy Deutsch, Director of Human Resources
Dr. Richard Matte, Director of Student Services
Robert Milliken, Director of Technology

JUNE 2022 GRADUATES

8th Grade

Taylor Affeldt
Camilla Bryans
Taryn Croteau
Jared Curavoo
Alexander Delpha
Joshua Fish
Hayden Gonzalez
Emmily Hill
Jace Jewett
William LeBlanc
Molly Main
Zachary Michaud
Anthony Piscillo
Gaige Voudren

12th Grade

Kayla Birnie
Jon Comerford
Alexandria Drosehn
Darian Drosehn
Nikolas Filimonov
Elijah Fisher
Joel Franklin
Haydn Heath
Nathan Hope
Noah Kinara
Timothy Lee
Philibert Miffek
Samuel Murray
Trent Russell
Daniel Starkey
Tucker Wallace

Marlborough School District Endowment Fund

The Marlborough School District Endowment Fund, established in 1996 by Marlborough residents, provides an opportunity for donations to be invested and helps enrich the educational experience of Marlborough students.

Affiliated with the New Hampshire Charitable Foundation, the fund continues to grow. We use a portion of the dividend from our invested funds for current materials and projects requested by teachers for their students. This past year we once again supported a number of requests.

We also receive donations in memory of beloved friends and family members who have passed on. We thank you for those generous donations.

The Board of Directors is composed of volunteers who are united in the belief that our community benefits from having a strong school and well-educated students. We are committed to ensuring that our present and future students receive an excellent education. We do this by promoting community support and developing resources to accomplish our objectives.

You can check out our website (www.msdef.org) and/or visit us on Facebook (www.facebook.com/MSDEF) for more information.

Board of Directors (2021-2022)

Sarah Bollinger
Melanie Everard
Robin Fairfield (Vice Chair)
Karen Jewett
Jackie Leahy (Secretary/Treasurer)
Holly Mead
Larry Upton (Chair)

STATE OF NEW HAMPSHIRE SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough Elementary School Gymnasium in said District on the 8th day of March, 2022, at 1:00 pm in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 pm, nor close earlier than 9:00 pm.

ARTICLE 1: To choose all necessary school district officers:

One school board member for three-year term
Moderator for one-year term

Given under our hands at said Marlborough, this 24th day of January, 2022.

MARLBOROUGH SCHOOL BOARD

*Jeffrey Miller, Chair
Casper Bemis
Andrew Felegara
Mark Polifrone
Joyce Puleo*



Marlborough Local School

The inhabitants of the School District of Marlborough Local School in the state of New Hampshire qualified to vote in School District affairs are hereby notified that the Annual School District Meeting will be held as follows:

Date: March 1st, 2022

Time: 7:00 p.m.

Location: Marlborough School

Details: In the gymnasium

Article 01

Reports

To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

Article 02

Operating Budget

To see if the district will vote to raise and appropriate the amount of \$6,180,030 for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the district. This article does not include appropriations contained in special or individual articles addressed separately. The Board recommends this article. (Majority vote required)

Article 03

Capital Reserve Fund

To see if the school district will vote to raise and appropriate the sum of \$25,000 to be added to the Capital Reserve Fund previously established by the voters on March 9, 1989. This sum to come from June 30 fund balance available for transfer on July 1. No amount to be raised from taxation. The Board recommends this article. (Majority vote required)

Article 04

High School Tuition/Special Education Fund

To see if the school district will vote to raise and appropriate the sum of \$10,000 to be added to the High School Tuition/Special Education Fund previously established by the voters on March 9th 2000. This sum to come from June 30 fund balance available for transfer on July 1. No amount to be raised from taxation. The Board recommends this article. (Majority vote required)

Article 05

Other Business

To transact any other business that may legally come before the meeting.



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2021	Appropriations for period ending 6/30/2022	Appropriations for Appropriations for period ending period ending 6/30/2023 6/30/2023 (Recommended) (Not Recommended)
Instruction					
1100-1199	Regular Programs	02	\$2,270,558	\$2,505,708	\$2,506,581
1200-1299	Special Programs	02	\$868,459	\$749,419	\$733,495
1300-1399	Vocational Programs		\$0	\$0	\$0
1400-1499	Other Programs	02	\$6,552	\$47,319	\$43,269
1500-1599	Non-Public Programs	02	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs	02	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0
Instruction Subtotal			\$3,145,569	\$3,302,446	\$3,283,345
Support Services					
2000-2199	Student Support Services	02	\$308,949	\$317,670	\$303,453
2200-2299	Instructional Staff Services	02	\$12,953,478	\$150,947	\$156,266
Support Services Subtotal			\$13,262,427	\$468,617	\$459,719
General Administration					
0000-0000	Collective Bargaining		\$0	\$0	\$0
2310 (840)	School Board Contingency		\$0	\$0	\$0
2310-2319	Other School Board	02	\$38,978	\$27,296	\$25,296
General Administration Subtotal			\$38,978	\$27,296	\$25,296
Executive Administration					
2320 (310)	SAU Management Services	02	\$209,846	\$209,629	\$213,987
2320-2399	All Other Administration	02	\$1,000	\$3,000	\$3,000
2400-2499	School Administration Service	02	\$200,592	\$215,401	\$221,012
2500-2599	Business		\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance	02	\$313,504	\$477,693	\$410,053
2700-2799	Student Transportation	02	\$226,902	\$264,964	\$280,099
2800-2999	Support Service, Central and Other	02	\$42,373	\$53,411	\$45,293
Executive Administration Subtotal			\$994,217	\$1,224,098	\$1,173,444
Non-Instructional Services					
3100	Food Service Operations		\$0	\$0	\$0
3200	Enterprise Operations	02	\$8,020	\$6,000	\$6,000
Non-Instructional Services Subtotal			\$8,020	\$6,000	\$6,000



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2021	Appropriations for period ending 6/30/2022	Appropriations for Appropriations for period ending 6/30/2023 (Recommended) (Not Recommended)	period ending 6/30/2023 (Recommended) (Not Recommended)
Facilities Acquisition and Construction						
4100	Site Acquisition		\$0	\$0	\$0	\$0
4200	Site Improvement		\$0	\$0	\$0	\$0
4300	Architectural/Engineering		\$0	\$0	\$0	\$0
4400	Educational Specification Development		\$0	\$0	\$0	\$0
4500	Building Acquisition/Construction		\$0	\$0	\$0	\$0
4600	Building Improvement Services		\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0
Facilities Acquisition and Construction Subtotal			\$0	\$0	\$0	\$0
Other Outlays						
5110	Debt Service - Principal	02	\$475,336	\$452,396	\$432,519	\$0
5120	Debt Service - Interest	02	\$298,326	\$321,885	\$339,707	\$0
Other Outlays Subtotal			\$773,662	\$774,281	\$772,226	\$0
Fund Transfers						
5220-5221	To Food Service	02	\$16,340	\$110,000	\$110,000	\$0
5222-5229	To Other Special Revenue	02	\$0	\$350,000	\$350,000	\$0
5230-5239	To Capital Projects		\$0	\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0	\$0
5310	To Charter Schools		\$0	\$0	\$0	\$0
5390	To Other Agencies		\$0	\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0	\$0
Fund Transfers Subtotal			\$16,340	\$460,000	\$460,000	\$0
Total Operating Budget Appropriations				\$6,180,030	\$0	\$0
Special Warrant Articles						
Account	Purpose	Article	Appropriations for Appropriations for period ending 6/30/2023 (Recommended) (Not Recommended)			
5251	To Capital Reserve Fund	03		\$25,000	\$0	\$0
			<i>Purpose: Capital Reserve Fund</i>			
5252	To Expendable Trusts/Fiduciary Funds	04		\$10,000	\$0	\$0
			<i>Purpose: High School Tuition/Special Education Fund</i>			
5251	To Capital Reserve Fund			\$0	\$0	\$0
5252	To Expendable Trust Fund			\$0	\$0	\$0
5253	To Non-Expendable Trust Fund			\$0	\$0	\$0
Total Proposed Special Articles				\$35,000	\$0	\$0



Individual Warrant Articles

Account	Purpose	Article	Appropriations for Appropriations for period ending period ending 6/30/2023 6/30/2023 (Recommended) (Not Recommended)
Total Proposed Individual Articles			\$0

Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2021	Revised Estimated Revenues for Period ending 6/30/2022	Estimated Revenues for Period ending 6/30/2023
Local Sources					
1300-1349	Tuition		\$0	\$22,800	\$0
1400-1449	Transportation Fees		\$0	\$0	\$0
1500-1599	Earnings on Investments	02	\$0	\$800	\$800
1600-1699	Food Service Sales	02	\$0	\$50,000	\$50,000
1700-1799	Student Activities		\$0	\$0	\$0
1800-1899	Community Services Activities		\$0	\$0	\$0
1900-1999	Other Local Sources	02	\$0	\$93,360	\$60,250
Local Sources Subtotal			\$0	\$166,960	\$111,050

State Sources

3210	School Building Aid	02	\$0	\$211,939	\$203,148
3215	Kindergarten Building Aid		\$0	\$0	\$0
3220	Kindergarten Aid		\$0	\$0	\$0
3230	Special Education Aid	02	\$0	\$34,269	\$83,217
3240-3249	Vocational Aid		\$0	\$0	\$0
3250	Adult Education		\$0	\$0	\$0
3260	Child Nutrition	02	\$0	\$2,000	\$2,000
3270	Driver Education		\$0	\$0	\$0
3290-3299	Other State Sources		\$0	\$0	\$0
State Sources Subtotal			\$0	\$248,208	\$288,365

Federal Sources

4100-4539	Federal Program Grants	02	\$0	\$350,000	\$350,000
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition	02	\$0	\$28,000	\$28,000
4570	Disabilities Programs		\$0	\$0	\$0
4580	Medicaid Distribution	02	\$0	\$8,250	\$1,000
4590-4999	Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve		\$0	\$0	\$0
Federal Sources Subtotal			\$0	\$386,250	\$379,000



Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2021	Revised Estimated Revenues for Period ending 6/30/2022	Estimated Revenues for Period ending 6/30/2023
Other Financing Sources					
5110-5139	Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfers from Food Service Special Revenues Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds		\$0	\$110,000	\$0
5252	Transfer from Expendable Trust Funds		\$0	\$0	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
5300-5699	Other Financing Sources		\$0	\$0	\$0
9997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance	04, 03	\$0	\$0	\$35,000
9999	Fund Balance to Reduce Taxes	02	\$0	\$0	\$75,000
	Other Financing Sources Subtotal		\$0	\$110,000	\$110,000
Total Estimated Revenues and Credits			\$0	\$911,418	\$888,415

Budget Summary

Item	Period ending 6/30/2023
Operating Budget Appropriations	\$6,180,030
Special Warrant Articles	\$35,000
Individual Warrant Articles	\$0
Total Appropriations	\$6,215,030
Less Amount of Estimated Revenues & Credits	\$888,415
Less Amount of State Education Tax/Grant	\$1,660,212
Estimated Amount of Taxes to be Raised	\$3,666,403

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT March 6, 2021

Meeting called to order at 10:35 am, by the Moderator, Edward Goodrich. The Moderator led the Pledge of Allegiance to our country's flag. The Moderator introduced the SAU 29 officials and asked the public for approval to allow them to speak. This was voted favorably. The School Board was introduced and Mr. Goodrich outlined the rules for the meeting.

ARTICLE 1: Voted favorably by a voice vote on a motion by Andrew Felegara, supported by Casper Bemis to hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: Voted favorably by a voice vote on a motion by Jeff Miller, supported by Casper Bemis to raise and appropriate the amount of \$6,152,738 for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the District. This article does not include appropriations contained in special or individual articles addressed separately.

ARTICLE 3: Voted favorably by a voice vote on a motion by Mark Polifrone, supported by Jeff Miller to raise and appropriate the sum of \$15,000 for the replacement of the hot water heater and authorize the withdrawal of \$15,000 from the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto created for that purpose.

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ARTICLE 4: Voted favorably on a motion by Casper Bemis, supported by Jeff Miller to raise and appropriate the sum of \$95,000 for Capital Improvement Projects not limited to: energy efficiency upgrades, parking lot resurface, and other repairs as necessary, and authorize the withdrawal of \$95,000 from the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto.

The following resolutions were voted favorably.

A RESOLUTION Adopted March 6, 2021

WHEREAS, Edward C. Goodrich, Jr. has served as the Moderator of the Marlborough School District for six years; whose confident leadership, compassion for his fellow citizens, and deep passion for our community has allowed "Mr. Moderator" to be our true north when meetings meandered off course, and,

WHEREAS, Edward C. Goodrich, Jr., a corner stone of Marlborough's democratic process has always presided over district meetings in a gracious, fair and respectful manner; and his sense of humor has helped keep us on our best behavior; and his knowledge and dedication truly reflect his genuine interest in the Town of Marlborough, its children and the future; and,

WHEREAS, Edward C. Goodrich, Jr. readily supplied his land surveying expertise and historical knowledge to help maintain the adjacent area to Marlborough School for students to use for outdoor exploration and to take advantage of nature's classroom; and,

WHEREAS, Edward C. Goodrich, Jr.'s support of education has, and always will be, his main concern; and he will be long remembered for his many years of; and his distinctive voice will be impossible to replicate, surely requiring amplification for all those who follow; now, therefore, be it

RESOLVED, that the School District of Marlborough, in grateful acknowledgement of Edward C. Goodrich, Jr.'s numerous contributions to the children, the school and our community by unanimously adopting this resolution as a lasting tribute to Edward C. Goodrich, Jr., to be entered into the permanent records of the district and that a copy of this resolution be presented to Mr. Goodrich.

A RESOLUTION Adopted March 6, 2021

WHEREAS, Joseph Puleo has served the School District of Marlborough as a school board member for eight years, one of those years with distinction as chairperson; and,

WHEREAS, Joseph Puleo represented Marlborough from stem to stern, serving on the Advisory Committee; Keene Education Committee; the A.R.E.A. Board; the Scholarship Committee; the Health and Wellness Committee; the Technology Committee; the Facilities and Safety Committee; the Finance Committee; and as the Selectmen Liaison; and,

WHEREAS, Joseph Puleo has always been even keeled, a loyal advocate for the students, teachers and staff of Marlborough School; and,

WHEREAS, Joseph Puleo may not always bring home fish from his expeditions to the seacoast, he has always executed his school board duties with calmness, kindness, and a high level of ability, and has given his time and expertise in a manner truly reflecting his genuine interest in the Town of Marlborough, its children and the future; and,

WHEREAS, Joseph Puleo's commitment to education has been evidenced by his passion for the school and his willingness to talk with, and listen to, community members; and he has always expressed his appreciation of the dedication, commitment and contributions of others; and,

WHEREAS, Joseph Puleo has held high expectations for himself and other board members relative to the decision-making and policy development processes; and,

WHEREAS, Joseph Puleo is experienced, knowledgeable and dedicated; he will be missed; now, therefore, be it

RESOLVED, that the School District of Marlborough, in grateful acknowledgement of Joseph Puleo's numerous contributions and eight years of service, honor itself by causing a copy of this resolution to be entered into the records of the District as a permanent tribute to

Mr. Puleo, and that a copy of this resolution be presented to Mr. Puleo. The School District of Marlborough extends their best wishes to Joe on his future endeavors with no limits.

ARTICLE 5: Voted favorably on a motion by Marge Shepardson, supported by Christine Parshall that no further business to legally come before the meeting, to adjourn at 11:42 am.

A representative from the Marlborough Education Association submitted a letter to the Moderator (see attached).

A true copy of record attest:



Susan A. Bemis
School District Clerk

MINUTES OF THE MARLBOROUGH SCHOOL DISTRICT MEETING
FOR THE ELECTION OF OFFICERS
MARCH 9, 2021

At a legal meeting of the voters of the town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 9, 2021 the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting, was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number for each person as followed:

NUMBERS OF NAMES ON REGULAR CHECKLIST 1740

TOTAL NUMBER OF MARLBOROUGH	
SCHOOL DISTRICT BALLOTS CAST	REGULAR 154
	ABSENTEE 2

MEMBER OF THE SCHOOL BOARD (Three Years)

Casper Bemis	129
Joyce Puleo	130

MEMBER OF THE SCHOOL BOARD (One Year)

Edward Bryans	20
Mark Polifrone	107

SCHOOL DISTRICT Treasurer (Two Years)

Barbara (Bonnie) Johnson	137
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SCHOOL DISTRICT Clerk (Two Years)

Susan A. Bemis	141
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SCHOOL DISTRICT Moderator (Two Years)

Robert E. Harris	135
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A true copy of record attest:

Susan A. Bemis
School District Clerk

March 4, 2021

To: Marlborough School Board

The Marlborough Education Association is asking that the members of the Marlborough School Board seriously reconsider reducing the guidance counselor position to 80%. The guidance counselor position is an integral part of our school community and it is imperative that it stays at 100%. Each year, we see an increasing number of students and families in need of support for social/emotional issues and mental health. In fact, as a school, we view this as so important that social/emotional learning is one of our school goals this year.

As members of the Marlborough School staff, we see first hand just how important the role of our guidance counselor is. With the position at 100%, students and families are given access to many services and opportunities. Each class is able to have weekly guidance lessons, where students learn about topics such as bullying, coping with emotions, kindness, problem solving strategies, etc. Also, there are situations that arise almost daily which require students to meet individually or in a group setting with our guidance counselor. It would be detrimental to our students if our guidance counselor wasn't available daily to meet these important needs.

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But that is just one piece of this position. To illustrate the many tasks/roles of our guidance counselor, we have compiled a list, so you can get a sense for the roles this position requires.

- Case Manager of 504 Plans
- Member of Child Study Team (CST)
- Coffee with the Counselor
- Cultural Rtl/Social Emotional committee chair/participant
- Parent emails, calls, and meetings
- Scheduled "check-in" meetings with students
- Special education meetings
- K-2, 3-5, and 6-8 collaboration meetings weekly
- Standardized testing morale boosters for students
- School-wide initiatives- Red Ribbon Week, Stomp Out Bullying, Kindness, Wellness Days
- Serve/clean up lunch with 8th graders at Friendly Meals
- K-8 meetings with counselors
- High School transition process
- Supervision (K-8 school counselors)
- Serves on the district Wellness Committee

Also, we would like to address the notion that the behavior interventionist and guidance counselor positions have overlapping roles. This is simply not true. While both positions are important, they are very different. It is true that these two teachers sometimes work together to solve issues, but the role each plays is unique.

We implore you to do what is right and what is needed for the success of the Marlborough School community. Our school would not be the same without a 100% guidance counselor.

Thank you for your time and consideration,

The Marlborough Education Association

MARLBOROUGH SCHOOL DISTRICT TREASURER'S REPORT		
JULY 2020 - JUNE 2021		
CURRENT APPROPRIATION	\$	3,858,362.00
INTEREST-GENERAL FUND	\$	6.25
INTEREST-SWEEPS	\$	559.85
INTEREST-PDIP	\$	173.11
SPECIAL ED	\$	3,132.28
STUDENT LUNCH	\$	109,666.64
MEDICAID REIMBURSEMENT	\$	8,478.48
21st CENTURY	\$	41,475.31
MEDICARE D SUBSIDY	\$	1,401.47
CATASTROPHIC	\$	72,273.80
BUILDING AID	\$	222,102.18
ADEQUACY GRANT	\$	1,482,087.71
TITLE I	\$	18,750.88
TITLE IA	\$	37,564.00
TITLE II	\$	4,874.80
TITLE IIA	\$	853.50
TITLE IVA	\$	6,641.55
CARES	\$	50,459.61
IDEA	\$	42,303.91
IDEA PK	\$	40.03
TUITION	\$	9,916.00
PROJECT EDVENTURE	\$	11,376.40
REFUND	\$	29.99
REIMBURSEMENT	\$	46,810.47
OTHER	\$	2,748.86
GRANTS	\$	48,412.00
TRUST FUND INCOME	\$	8,020.16
SUB-TOTAL	\$	6,088,521.24
MINUS N S F CHECKS	\$	-
TOTAL CASH RECEIPTS	\$	6,088,521.24
YTD EXPENDITURES THRU CHECK # 4007455PR/4011814GEN	\$	5,914,324.56
LESS VOID CHECKS	\$	(11,978.17)
TOTAL CASH DISBURSED	\$	5,902,346.39
ADJUSTMENTS:		
BEGINNING BALANCE 7/1/20	\$	134,834.51
CASH BALANCE AS OF 6/30/21	\$	321,009.36
TOTAL CASH SUMMARY PER BANK RECONCILIATION:		
BALANCE - GENERAL FUND	\$	(34,200.87)
BALANCE - PAYROLL ACCOUNT	\$	(1,830.90)
BALANCE - PDIP ACCOUNT	\$	203,072.87
BALANCE - SWEEPS ACCOUNT	\$	153,968.26
BALANCE - PAY-PAM ACCOUNT	\$	-
TOTAL	\$	321,009.36